

UNIT - 1

LINEAR MODELS

(1)

The phase of an operation research study -  
Linear programming - graphical method - simplex  
algorithm - Duality formulation - sensitivity  
analysis.

UNIT - 2

TRANSPORTATION AND NETWORK MODELS (9)

Transportation, Assignment models - Travelling and  
Salesman problem - Network models - shortest route -  
Minimum spanning tree - Maximum flow models -  
Project networks - CPM and PERT networks - critical  
path scheduling - queuing models

UNIT - 3

INVENTORY MODELS

(9)

Inventory models - Economic order  
quantity models - quantity discount models -  
stochastic models - multiproduct models - Inventory  
control models in practice

UNIT - 4

QUEUING MODELS

(9)

Queuing models - Queuing systems and  
structures - Retention parameters - single server  
and multiserver models - poisson input -  
Exponential service - constant service - injuring em)  
population - stimulation

Decision Models - game Theory - 2/1.0 sum  
 games - graphical solution - Algebraic solution  
 ; linear programming solution ; Replacement models  
 Models based on service life - Economic life -  
 single / multi variable search technique - Dyna  
 programming - simple problems.

## TEXT BOOKS :

1. Hillier and Lieberman's "Operations Research", Holden Day, 2005.
2. Taha. H. A. "OR" 6th edition, Practice Hall of India, 2003.

## REFERENCES :

1. Bassaria, M. T. "Operations Research" Jais and Harshith.
2. Budnick, F. S. "Principles of Operational Research and Management" Richard D Irwin 1970.  
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"Linear programming and Networks" John Wiley 200

Introduction to Operations Research (OR) :

OR is the study of optimization technique (Maximize or minimize) which means maximize the profit and minimize the Total cost. It applies Decision Theory.

Different teams had to do research on military operations in order to invent available resources so as to applied the decisions objective. Hence the nomenclature operations Research or Resource Management Technique (RMT)

Uses of OR :  
OR is useful to solve

1. Resource Allocation problems.
2. Inventory control problems.
3. Maintenance and Replacement problems.
4. Sequencing and Scheduling problems.
5. Assignment problems.
6. Transportation problems.
7. Shortest route problems (Traveling salesman problem)
8. Marketing Management problems.
9. Finance Management Problems.

## 10. Production, Planning and Control problems

### 11. Design Problems

### 12. Queuing Problems

#### Main Phases of OR:

1. Formulation of the problem  
Identifying the objective, the decision variables involved and constraints that arise involving the decision variables.
2. Construction of Mathematical Model  
Expressing the measure of effectiveness which may be total profit to be optimized by mathematical representation of constraints, budgets, raw materials, etc. by the means of mathematical equations or inequalities.

3. Solving the model constructed  
Determining the solution by iterative or heuristic or analytic method

Representing variables, models

Controlling and updating: The structural relationship

between the variables may change all these are determined in updating. 5

The value of one or more control variables may relationship between the variables undergoes a change. Therefore controls must be established to indicate the limit within which the model and its solution can be considered as reliable. This is called controlling.

5. Testing the model: (ie, validating the model)  
From the past available data are experienced whether the model gives the solution which can be used in practice.

6. Implementation:  
Using the solution to achieve the desired goal.

Linear Programming (LP):  
An analysis of problems represented in linear function with no. of variables that is to be optimized when subjected no. of constraints in the form of inequalities is called linear programming (LP)

Mathematical for a LPP: (Linear programming problem)  
Optimise (Max or min)  $Z = \sum_{i=1}^m \sum_{j=1}^n c_i x_j$

Subject to constraints:

$$\sum_{j=1}^n a_{ij} x_j \leq (\leq \geq) b_i, \quad i = 1, 2, \dots, m$$

$$\text{and } x_j \geq 0, \quad j = 1, 2, \dots, n$$

Where  $x_1, x_2, \dots, x_n$  be decision Variables.

Formation of LPP:

1. A firm uses lathes, milling machines and grind machine to produce 2 machine parts. Table gives below represents the machining type required for each part, machining types available machines and profit on each part.

Type of Machines	Machining time required for the Machine part (min)		Mix time available per week (min)
	A	B	
Lathes	12	6	3000
Milling Machine	4	10	2000
Grinding machine	2	3	900
Profit per unit	₹ 40	₹ 100	

Formulate the problem so that the no. of pm can be manufactured per week to maximum

the profit

maximize profit = 500x<sub>1</sub>

7

soln:

The LPP is

$$\text{Max } (Z) = 40x_1 + 100x_2$$

Sub to

$$12x_1 + 6x_2 \leq 3000$$

$$4x_1 + 10x_2 \leq 2000$$

$$2x_1 + 3x_2 \leq 900$$

where  $x_1, x_2 \geq 0$

Q.

A firm is engaged in producing two products P<sub>1</sub> & P<sub>2</sub> and each unit of product P<sub>1</sub> requires 2 kg of raw materials and 4 labour hrs for processing whereas each unit of product P<sub>2</sub> requires 5 kg of raw materials and 3 labour hrs of the same type. Every week the firm has availability of 50 kg of raw material and 160 hrs (labour). If unit of product P<sub>1</sub> sold and earn profit ₹ 30 and unit of product P<sub>2</sub> and sold gives ₹ 50 as a profit. Formulate this problem as linear programming to determine how to how many units of each of the product should be produced so that the firm can earn max profit. Assume all the units sold in the market?

The complete form of LPP is follows

$$\text{Max } Z = 20x_1 + 30x_2$$

subject to constraints

$$9x_1 + 5x_2 \leq 50 \quad (\text{Raw materials})$$

$$4x_1 + 3x_2 \leq 60 \quad (\text{Labor hrs})$$

$$\text{and } x_1, x_2 \geq 0$$

Solution to LPP:

There are two methods to solve LPP. They are

1. Graphical Method (involves only two variables)

2. Simplex Method (2 or more than two variables)

i) simple case (only for slack variables)

ii) Big-M method

two phase method

(surplus variables are subtracted)

& artificial variables are added.

1. Graphical method (only 2 variables):

Feasible region:

The region that contains all possible

feasible solutions to the problem.

i.e., those solutions which satisfies

all constraints of the problem.



Question:

1. The company making cold drinks has two bottling plants in Towns  $T_1$  and  $T_2$  each plant produces Tea drinks A, B and C and their production capacity per day is given below

cold drinks	plant at	
	$T_1$	$T_2$
A	6000	2000
B	1000	2500
C	3000	3000

The marketing department of the company forecasts a demand of 80,000 (A), 22,000 (B), 40,000 (C) during June. The operating cost per day of plants  $T_1$  and  $T_2$  are Rs. 6000 and Rs. 4000 respectively.

Find graphically the no. of days for which each plant must be run in June so as to minimize operating cost by meeting the market demand.

Sol:

Complete form of LPP is

$$\text{Min } z = 6000x_1 + 4000x_2$$

subject to constraints

$$6000x_1 + 2000x_2 \geq 80,000 \quad (A)$$

$$1000x_1 + 2500x_2 \geq 22,000 \quad (B)$$

$$3000x_1 + 3000x_2 \geq 40,000 \quad (C)$$

$$\text{where } x_1, x_2 \geq 0$$

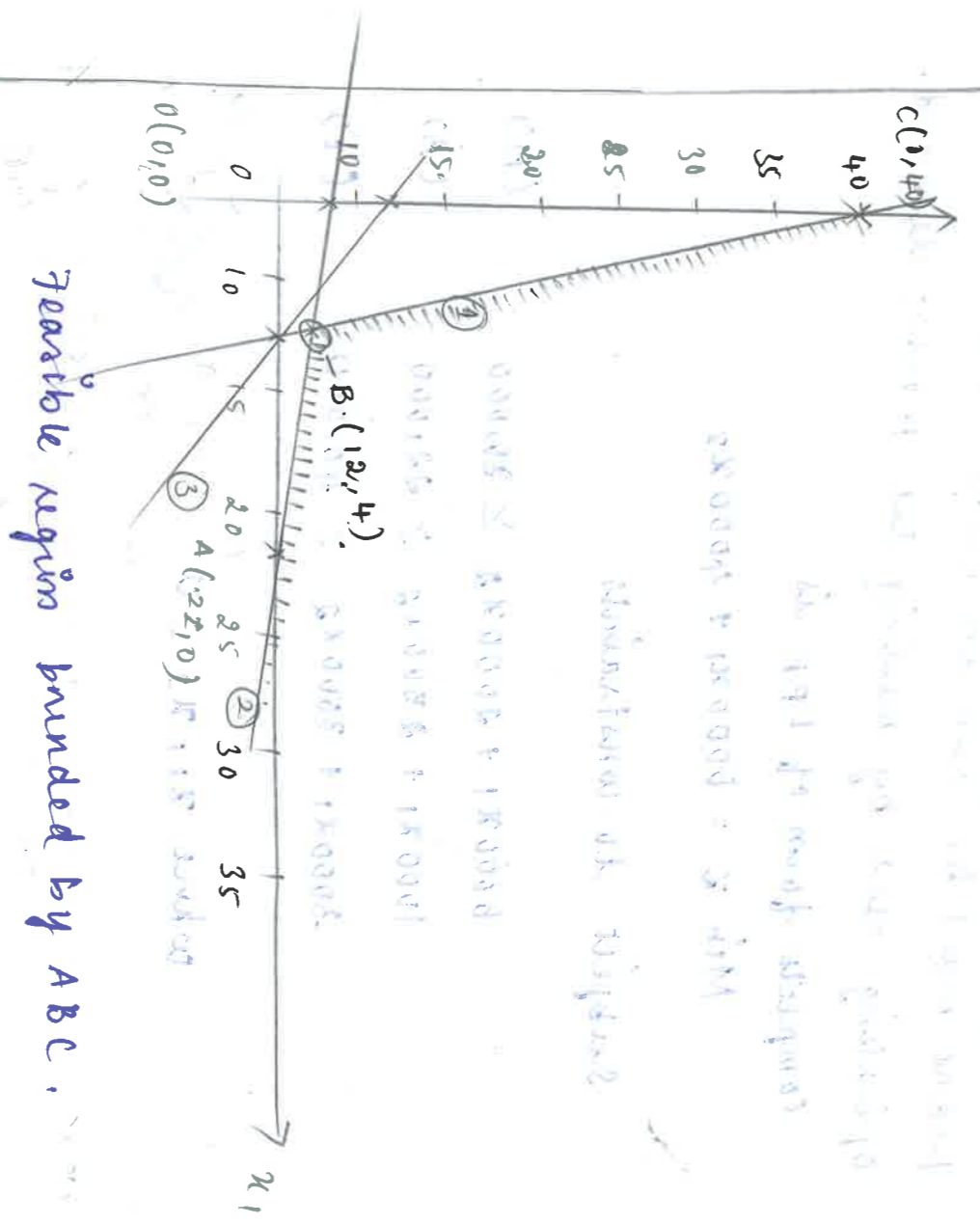
$$\div 2000 \quad 3x_1 + x_2 \geq 40 \rightarrow \textcircled{1}$$

$$\div 1000 \quad x_1 + 0.5x_2 \geq 22 \rightarrow \textcircled{2}$$

$$\div 1000 \quad 3x_1 + 3x_2 \geq 40 \rightarrow \textcircled{3}$$

By graphical method.

Vertices	Objective Min Z = 6000x <sub>1</sub> + 4000x <sub>2</sub>
1. Let $3x_1 + x_2 = 40$ $(0, 40)$ & $(40/3, 0)$ <small>13.33</small>	At A $(0, 8.6)$ Min Z = 6000(0) + 4000(8.6) = 35,200
2. Let $x_1 + 0.5x_2 = 22$ $(0, 22)$ & $(22, 0)$ <small>8.8</small>	At B $(17.56, 5.77)$
3. Let $3x_1 + 3x_2 = 40$ $(0, 40/3)$ & $(40/3, 0)$ <small>13.3</small>	At C $(13.33, 0)$



② 4 ③

$$x_1 + 2 \cdot 5x_2 = 22$$
$$3x_1 + 2x_2 = 40$$

x 3 in ②

$$3x_1 + 7.5x_2 = 66$$
$$3x_1 + 3x_2 = 40$$

$$4.5x_2 = 26$$

$$x_2 = \frac{26}{4.5}$$

$$x_2 = 5.77$$

x 2 in ②

①

$$x_1 + 2 \cdot 5x_2 = 22$$

②

$$x_1 + 2.5(5.77) = 22$$

$$x_1 = 7.56$$

setting ① 4 ②

$$3x_1 + x_2 = 40$$

$$3x_1 + 2.5x_2 = 66$$

$$-1.5x_2 = -26$$

$$x_2 = 4$$

x 2 in ①

$$3x_1 + 4 = 40$$

$$3x_1 = 36$$

$$x_1 = 12$$

pts	obj: $\min z = 6000x_1 + 4000x_2$
A(2,10)	13,2000
B(12,4)	88,000
C(0,40)	1,60,000

Min  $z = 88,000$  at  $B(12,4)$ .

(3)  $x_1 + x_2 \leq 40$   
 (4)  $x_1 + x_2 \leq 24$   
 (5)  $x_1 + 3x_2 \leq 60$

2. Use the graphical method to solve the entity

Max  $Z = 3x_1 + 2x_2$ , sub to  $x_1 + x_2 \leq 40$

$x_1 + x_2 \leq 24$

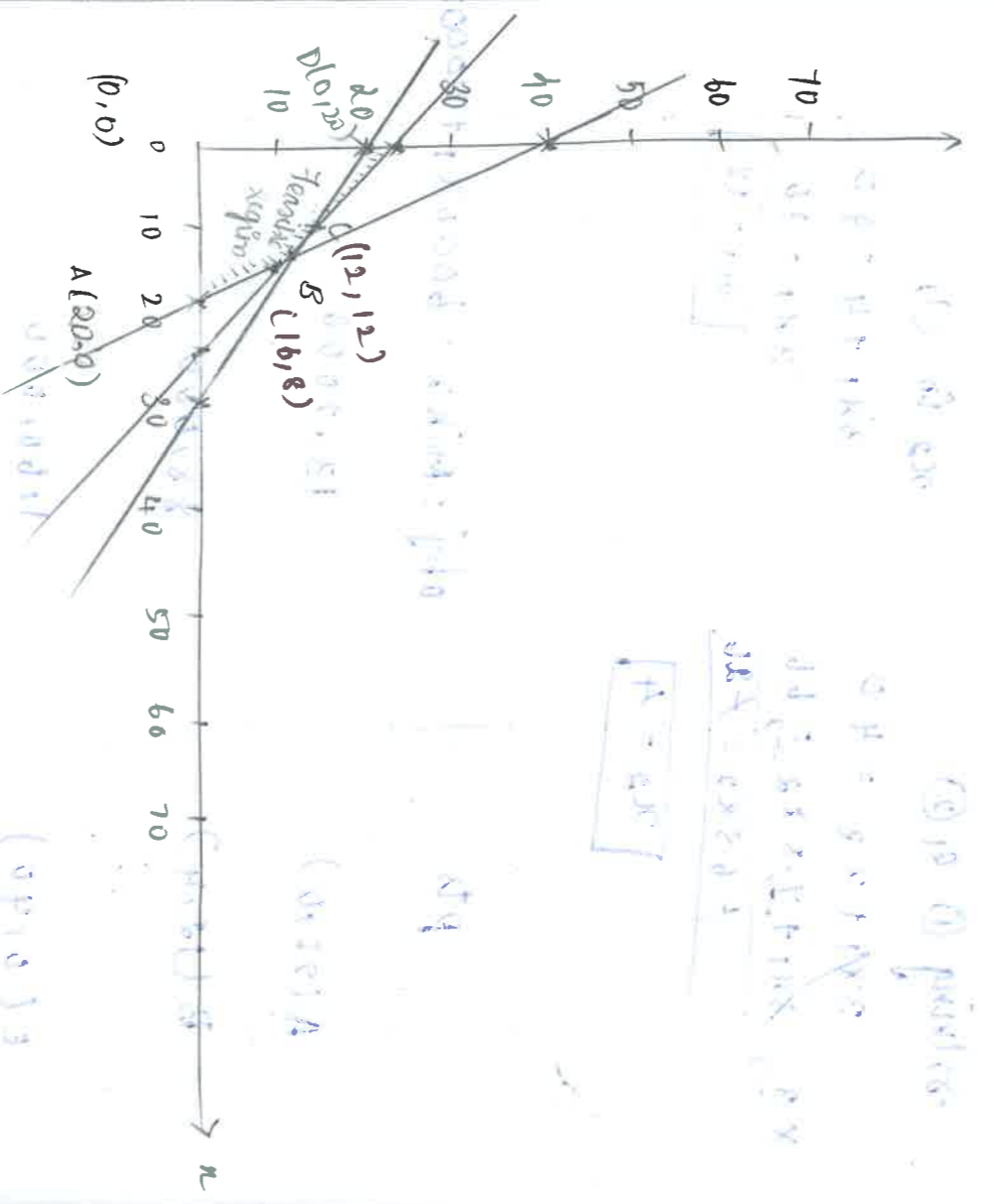
$2x_1 + 3x_2 \leq 60$  and  $x_1, x_2 \geq 0$

Soln:

Let  $2x_1 + x_2 = 40 \Rightarrow (0, 40), (20, 0) \rightarrow ①$

$x_1 + x_2 = 24 \Rightarrow (0, 24), (24, 0) \rightarrow ②$

$2x_1 + 3x_2 = 60 \Rightarrow (0, 20), (30, 0) \rightarrow ③$



• (12, 12) is the optimal solution

$x_1 + x_2 = 24$   
 $16 + x_2 = 24$   
 $x_2 = 8$

$2x_1 + x_2 = 24$   
 $x_1 = 16 \rightarrow$  substitute in ①

$\therefore B(16, 8)$

$2x_1 + 2x_2 = 40$   
 $x_1 + x_2 = 20$

$2x_1 + 3x_2 = 60$   
 $2(x_1 + x_2) = 2(20) = 40$   
 $2x_1 + 3x_2 = 60$   
 $2x_1 + 2x_2 = 40$   
 $x_2 = 10$

$x_2 = -12$

$x = 12$

$\therefore C(12, 12)$

The feasible region is bounded by OACD.

Points	Obj: $Max Z = 3x_1 + 2x_2$
O(0, 0)	0
A(20, 0)	$Max Z = 60$
<u>B(16, 8)</u>	<u><math>Max Z = 64</math></u>
C(12, 12)	$Max Z = 60$
D(0, 20)	$Max Z = 40$

$\therefore Max Z = 64$  at  $(16, 8)$

3.

Use the graphical method to solve the following LPP

Min  $Z = 20x_1 + 10x_2$  sub to  $x_1 + 2x_2 \leq 40$

$3x_1 + 4x_2 \geq 30$

$4x_1 + 3x_2 \geq 60$

and  $x_1, x_2 \geq 0$

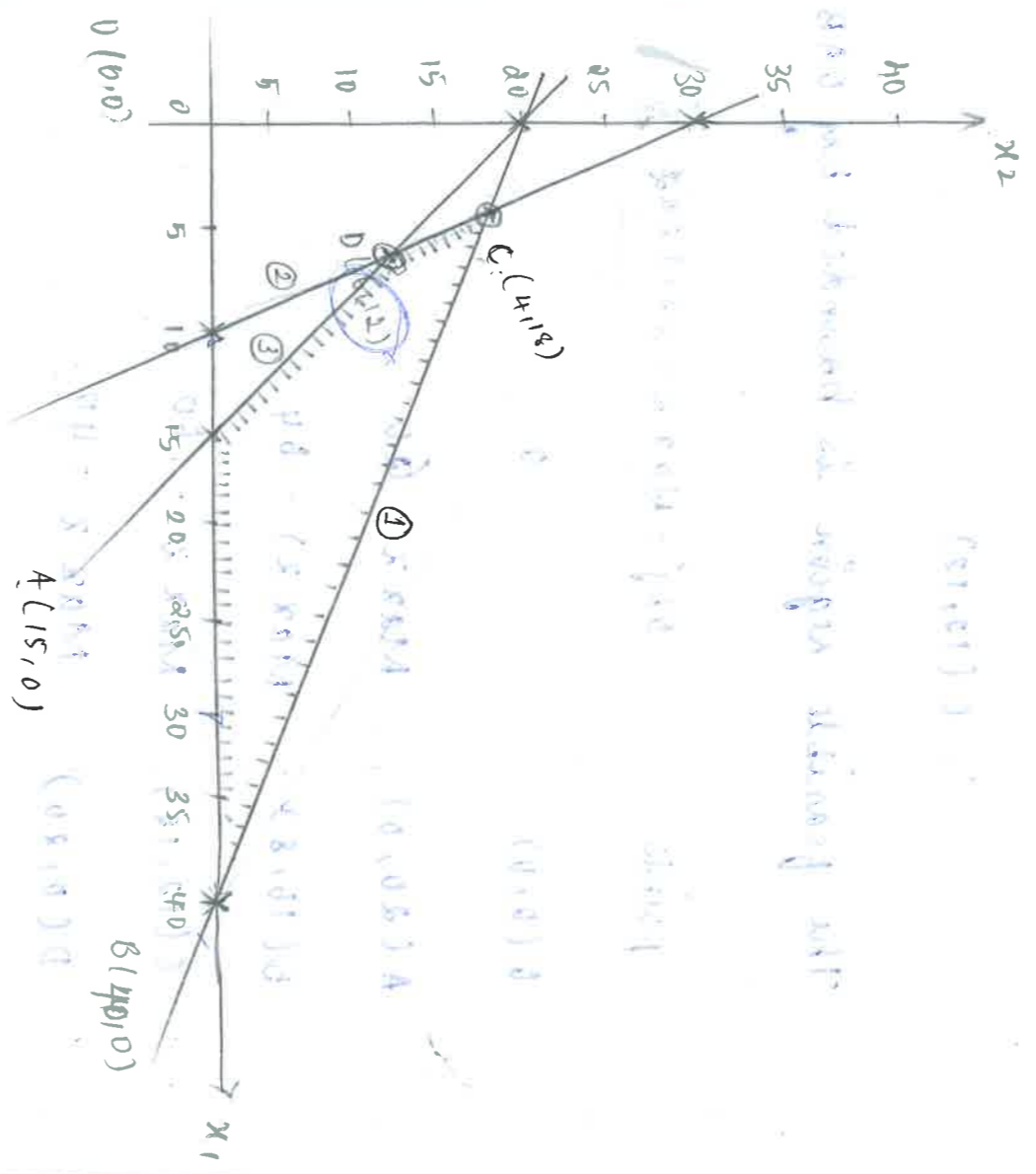
Soln :

Let  $x_1 + 2x_2 = 40 \Rightarrow (0, 20), (40, 0) \Rightarrow$  ①

$3x_1 + 4x_2 = 30 \Rightarrow (0, 7.5), (10, 0) \Rightarrow$  ②

$4x_1 + 3x_2 = 60 \Rightarrow (0, 20), (15, 0) \Rightarrow$  ③

graphical method :



$(3, 10)$  has  $z = 50$

Solving (1) & (2)

in (1)  $4 + 2x_2 = 40$

15

$$x_1 + 2x_2 = 40$$

$$2x_2 = 36$$

(x2)  $6x_1 + 2x_2 = 60$

$$x_2 = 18$$

$$\neq 5x_1 = \neq 20$$

$$x_1 = 4$$

(4, 18)

Solving (2) & (3)

in

(2)

(x3)  $9x_1 + 3x_2 = 90$

$$3x_1 + x_2 = 30$$

$$\rightarrow 4x_1 + 5x_2 = 60$$

$$18 + x_2 = 30$$

$$5x_1 = 30$$

$$x_2 = 12$$

$$x_1 = 6$$

D(6, 12)

The feasible region is bounded by ABCD.

Points	Obj = Min Z = $20x_1 + 10x_2$
A(15, 0)	300
B(40, 0)	800
C(4, 18)	260
D(6, 12)	<u>240</u> Min(z)

$$\therefore \text{Min } Z = 240 \text{ at } D(6, 12)$$

Topic 2: Simplex Method.

1. Use simplex method to solve the LPP

Max  $Z = 4x_1 + 10x_2$  sub to  $2x_1 + x_2 \leq 50$

$2x_1 + 5x_2 \leq 100$   
 $2x_1 + 3x_2 \leq 90$   
 and  $x_1, x_2 \geq 0$

Soln: Standard form of the given LPP is

Max  $Z = 4x_1 + 10x_2 + 0s_1 + 0s_2 + 0s_3$

sub to

$2x_1 + x_2 + s_1 = 50$   
 $2x_1 + 5x_2 + s_2 = 100$   
 $2x_1 + 3x_2 + s_3 = 90$

$Z = 4x_1 + 10x_2 + 0s_1 + 0s_2 + 0s_3 = 100$   
 $Z = 2x_1 + 5x_2 + 0s_1 + 0s_2 + 0s_3 = 90$

$C_j$  4 10 0 0 0

CB	YB	XB	$x_1$	$x_2$	$s_1$	$s_2$	$s_3$	YB/Value
0	$s_1$	50	2	1	0	0	0	50/1
0	$s_2$	100	2	5	0	1	0	100/5
0	$s_3$	90	2	3	0	0	1	90/3

$Z_j - C_j$  0 0 0 0 0

0  $s_1$  30  $8/5$  0 1  $-1/5$  0

10  $x_2$  20  $2/5$  1 0  $1/5$  0

0  $s_3$  30  $4/5$  0 0  $-3/5$  1

$Z_j - C_j$  200 0 0 0 2 0

$\div 5$   
 to make  
 pivot A

entering column  
 most -ve

pivot element



∴ all  $x_j - c_j \geq 0$ , we obtained the optimal solution

∴ The optimal solution is

$\begin{aligned} \text{Max } Z &= 200; \text{ at} \\ x_1 &= 0; \quad x_2 = 20 \end{aligned}$
--

### Simplex algorithm : [ Maximisation ]

Step 1 : Linear program is converted into a standard form (using slack and surplus variables)

Step 2 : All RHS values of the constraints are verified are in non - negativity (otherwise multiply by -1)

Step 3 : The inequality of the constraints are converted into inequality as slack and surplus variables.

Step 4 : An initial solution to the problem is obtained and it entered in the first column.

Step 5 : Find  $Z_j - C_j = CBX_j - C_j$   
[ If  $Z_j - C_j \geq 0$ , optimal solution is obtained ]

Step 6 : Find  $X_B$  / which entering row corresponds min<sup>m</sup> ratio is known as leaving row. The intersection of entering column and leaving row is known as **Pivot (key) element**.

leaving row  
(least +ve)

Step 7 : Pivot element convert to unity, all others elements are divided by using element  $a_{pq}$  to convert a zeros.

Step 8 : step 5 is repeated till the optimal solution is obtained.

Remark :

$$\boxed{\text{Min } z = -\text{Max } (-z)}$$

2. <sup>Intermed</sup> Solve the following LPP for non-negativity of  $x_1, x_2$ , which

$$\text{Max } z = 3x_1 + 2x_2 + 5x_3$$

$$\text{sub to } x_1 + 4x_2 \leq 420$$

$$3x_1 + 2x_3 \leq 460$$

$$x_1 + 2x_2 + x_3 \leq 430 \text{ and } x_1, x_2, x_3 \geq 0$$

Soln :- Standard form of the given LPP is

$$\text{Max } z = 3x_1 + 2x_2 + 5x_3 + 0s_1 + 0s_2 + 0s_3$$

Sub to

$$x_1 + 4x_2 + 0x_3 + 0s_1 + 0s_2 + 0s_3 = 420$$

$$3x_1 + 2x_3 + 0s_1 + 0s_2 + 0s_3 = 460$$

$$x_1 + 2x_2 + x_3 + 0s_1 + 0s_2 + 0s_3 = 430$$

$$\text{and } x_1, x_2, x_3 \geq 0$$

$$s_1, s_2, s_3$$

CB	YB	XB	$x_1$	$x_2$	$x_3$	$s_1$	$s_2$	$s_3$	$\theta$
0	$s_1$	420	1	4	0	0	0	0	-
0	$s_2$	460	3	0	$2/2$	0	0	1	230
0	$s_3$	430	1	2	1	0	0	1	430

$\div 2$   
 $R_3 - R_2$

$Z_j - C_j$	0	3	5	0	0	0	0	0	0
0	$s_1$	420	1	4	0	1	0	0	105
5	$x_3$	230	$3/2$	0	1	0	0	0	100
0	$s_3$	260	$-1/2$	0	0	0	$-1/2$	1	

$\div 2$   
 $S_1 - 4x_2$

$Z_j - C_j$	0 <th>1 <th>2 <th>0 <th>0 <th>0 <th>0 <th>0 <th>0</th> </th></th></th></th></th></th></th>	1 <th>2 <th>0 <th>0 <th>0 <th>0 <th>0 <th>0</th> </th></th></th></th></th></th>	2 <th>0 <th>0 <th>0 <th>0 <th>0 <th>0</th> </th></th></th></th></th>	0 <th>0 <th>0 <th>0 <th>0 <th>0</th> </th></th></th></th>	0 <th>0 <th>0 <th>0 <th>0</th> </th></th></th>	0 <th>0 <th>0 <th>0</th> </th></th>	0 <th>0 <th>0</th> </th>	0 <th>0</th>	0
0	$s_1$	20	0	0	4	0	0	-2	
5	$x_3$	530	$5/2$	0	$1/2$	0	0	0	
0	$x_2$	100	$1/4$	0	0	0	$1/2$	$1/2$	
$Z_j - C_j$	1350	4	0	0	2	0	1		

$\therefore$  all  $Z_j - C_j \geq 0$ , we obtain the optimal solution.

Solution:

The optimal solution is

Max  $Z = 1350$ ; at  
 $x_1 = 0, x_2 = 100,$   
 $x_3 = 530$

Max  $Z = 3x_1 + 2x_2 + 5x_3$   
 $s.t. \quad x_1 + 2x_2 + x_3 = 1150$   
 $2x_1 + x_2 = 200$

$Z = 1350$

3. Solve the following LPP using Simplex Method.

Min  $Z = x_2 - 3x_3 + 2x_5$

sub to

$3x_2 - x_3 + 2x_5 \leq 7$

$-2x_2 + 4x_3 \leq 12$

$-4x_2 + 3x_3 + 8x_5 \leq 10$

and  $x_2, x_3, x_5 \geq 0$ .

Soln.  
The standard form of LPP is.,

Max  $Z = -x_2 + 3x_3 - 2x_5$  [ $\therefore$  Min  $Z = -$  Max]

sub to

$3x_2 - x_3 + 2x_5 \leq 7$

$-2x_2 + 4x_3 + 0x_5 + 0s_1 + 0s_2 + 0s_3 = 12$

$-4x_2 + 3x_3 + 8x_5 + 0s_1 + 0s_2 + 0s_3 = 10$

and  $x_2, x_3, x_5 \geq 0$ .

$s_1, s_2, s_3$

$C_j = -1 \quad 3 \quad -2 \quad 0 \quad 0 \quad 0$

CB	YB	XB	$x_2$	$x_3$	$x_5$	$s_1$	$s_2$	$s_3$	$\theta$
0	$s_1$	7	3	-1	2	1	0	0	-7
0	$s_2$	12	-2	4	0	0	1	0	3
0	$s_3$	10	-4	3	8	0	0	1	3.3
	$Z_j - C_j$	0	1	-3	2	0	0	0	
	$s_1$	10	5/2	0	2	1	1/4	0	4 ←
	$x_3$	3	-1/2	1	0	0	1/4	0	-
	$s_2$	1	-5/2	0	8	0	-3/4	1	-

$Z_j - C_j$	9	$-1/2$	0	2	0	$3/4$	0	21
$x_2$	4	1	0	$4/5$	$3/5$	Max	0	
$x_3$	5	0	1	$2/5$	$1/5$	Max	0	
$s_3$	11	0	0	10	1	Max	1	
$Z_j - C_j$	11	0	0	$6/5$	$1/5$	$4/5$	0	

Since all  $Z_j - C_j \geq 0$ , we obtained the optimal solution.

Solution:

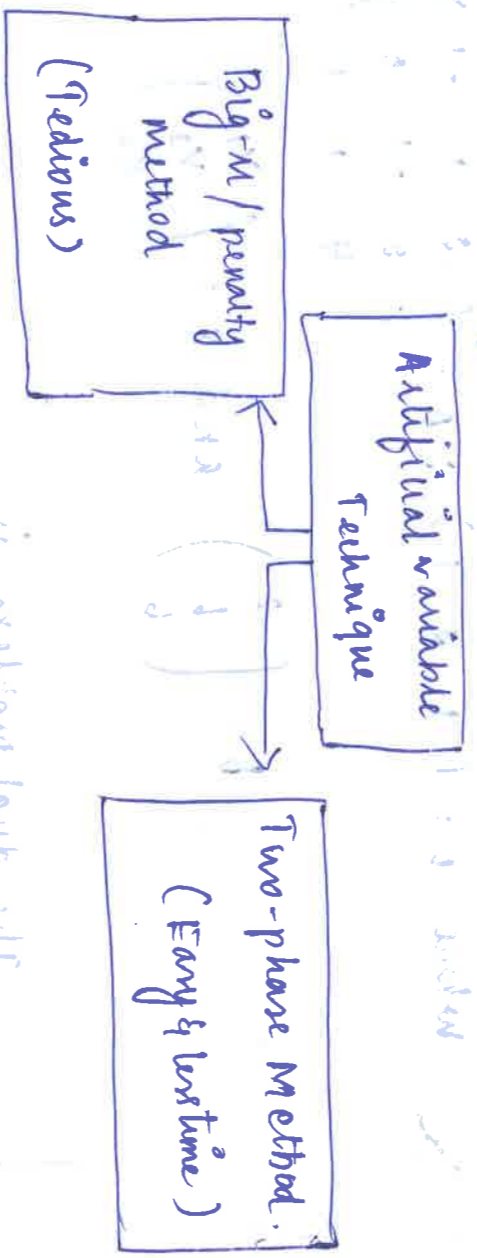
The optimal solution is  $MAX Z = 11$  at  $x_2 = 4$ ,  $x_3 = 5$ ,  $x_5 = 0$ .

$Min Z = -MAX (-Z) = -11$

$Min Z = -11$  at  $x_2 = 4$ ,  $x_3 = 5$ ,  $x_5 = 0$

Artificial variable technique in simplex Method :-

When the constraints with  $\geq$  we can use either Big-M or two phase method.



## Duality:

Each LPP stated in its original form (primal) gets associated with another LPP (dual). This is known as duality in LPP.

- Write the standard form of the following primal LPP

$$\text{Max } Z = x_1 + 2x_2 + x_3$$

$$\text{sub to } 2x_1 + x_2 - x_3 \leq 2$$

$$2x_1 + x_2 - 5x_3 \geq -6$$

$$4x_1 + x_2 + x_3 \leq 6 \text{ and } x_1, x_2, x_3 \geq 0$$

Soln:  $\text{Max } Z = x_1 + 2x_2 + x_3$

The primal LPP is

$$2x_1 + x_2 - x_3 \leq 2$$

$$2x_1 - x_2 + 5x_3 \leq 6$$

$$4x_1 + x_2 + x_3 \leq 6$$

and  $x \geq 0$

$$\text{where } c = (1, 2, 1); A = \begin{pmatrix} 2 & 1 & -1 \\ 2 & -1 & 5 \\ 4 & 1 & 1 \end{pmatrix}$$

$$b = \begin{pmatrix} 2 \\ 6 \\ 6 \end{pmatrix} \text{ and } x = \begin{pmatrix} x_1 \\ x_2 \\ x_3 \end{pmatrix}$$

The dual problem is

$$\text{Min } W = b^T y$$

$$\text{sub to } A^T y \geq c^T$$

$$\text{and } y \geq 0$$

The dual LPP form is

23

$$\text{Min } W = (2 \ 6 \ 6) \begin{pmatrix} y_1 \\ y_2 \\ y_3 \end{pmatrix}$$

$$\text{sub to: } \begin{pmatrix} 2 & 2 & 4 \\ 1 & -1 & 1 \\ -1 & 5 & 1 \end{pmatrix} \begin{pmatrix} y_1 \\ y_2 \\ y_3 \end{pmatrix} \geq \begin{pmatrix} 1 \\ 2 \\ 1 \end{pmatrix} \text{ and } y_1, y_2, y_3 \geq 0$$

i.e. Min  $W = 2y_1 + 6y_2 + 6y_3$

sub to

$$2y_1 + 2y_2 + 4y_3 \geq 1$$

$$y_1 - y_2 + y_3 \geq 2$$

$$-y_1 + 5y_2 + y_3 \geq 1 \text{ and } y_1, y_2, y_3 \geq 0.$$

2. Find the dual of the LPP

$$\text{Max } Z = 3x_1 - x_2 + x_3$$

sub to

$$4x_1 - x_2 \leq 8$$

$$8x_1 + x_2 + 3x_3 \geq 12$$

$$5x_1 - 6x_3 \leq 13 \text{ and } x_1, x_2, x_3 \geq 0$$

The primal LPP is

$$\text{Max } Z = 3x_1 - x_2 + x_3$$

sub to

$$4x_1 - x_2 \leq 8$$

$$-8x_1 - x_2 \leq 3x_3 \leq -12$$

$$5x_1 - 6x_3 \leq 13$$

where  $c = [3 \ -12 \ 11]$  ;  $A = \begin{pmatrix} 4 & -1 & -1 \\ -8 & -1 & 0 \\ 5 & 0 & -1 \end{pmatrix}$

$x = \begin{pmatrix} x_1 \\ x_2 \\ x_3 \end{pmatrix}$  ;  $b = \begin{pmatrix} 8 \\ -12 \\ 13 \end{pmatrix}$

The dual problem is

Min  $W = B^T Y$

sub to

$A^T Y \geq c^T$

and  $y \geq 0$

Min  $W = (8 \ -12 \ 13) \begin{pmatrix} y_1 \\ y_2 \\ y_3 \end{pmatrix}$

sub to

$$\begin{pmatrix} 4 & -8 & 5 \\ -1 & -1 & 0 \\ 0 & -3 & -1 \end{pmatrix} \begin{pmatrix} y_1 \\ y_2 \\ y_3 \end{pmatrix} \geq \begin{pmatrix} 4 \\ -12 \\ 13 \end{pmatrix}$$

The dual form

Min  $W = 8y_1 - 12y_2 + 13y_3$

sub to

$4y_1 - 8y_2 + 5y_3 \geq 4$

$-y_1 - y_2 \geq -12$

$-3y_2 - y_3 \geq 13$

and  $y_1, y_2, y_3 \geq 0$



8. Write the dual of the LPP.

25

$$z = 0.6j$$

$$A = \text{const}$$

$$b = \text{const}$$

$$\text{Min } z = 3x_1 - 2x_2 + 4x_3$$

$$\text{Sub to } 3x_1 + 5x_2 + 4x_3 \geq 7$$

$$6x_1 + x_2 + 3x_3 \geq 4$$

$$7x_1 - 2x_2 - x_3 \leq 10$$

$$x_1 - 2x_2 + 5x_3 \geq 3$$

$$4x_1 + 7x_2 - 2x_3 \geq 2$$

Sub to

$$\text{Min } z \rightarrow -3x_1 - 5x_2 - 4x_3 \leq -7$$

$$\downarrow$$

$$-6x_1 - x_2 - 3x_3 \leq -4$$

$$7x_1 - 2x_2 - x_3 \leq 10$$

$$-x_1 + 2x_2 - 5x_3 \leq -3$$

$$-4x_1 - 7x_2 - 2x_3 \leq -2$$

$$3x_1 - 2x_2 + 4x_3$$

The dual problem is

$$\text{Max } W = b^T Y$$

$$\text{Sub to } A^T Y \geq C^T \text{ and } y \geq 0.$$

$$\text{i.e. Max } W = [-7 \quad -4 \quad 10 \quad -3 \quad -2]$$

$$\begin{pmatrix} y_1 \\ y_2 \\ y_3 \\ y_4 \\ y_5 \end{pmatrix}$$

Sub to

$$\begin{pmatrix} -3 & -6 & 7 & -1 & -4 \\ -5 & -1 & -2 & 2 & -7 \\ -4 & -3 & -1 & -5 & -2 \end{pmatrix} \begin{pmatrix} y_1 \\ y_2 \\ y_3 \\ y_4 \\ y_5 \end{pmatrix} \geq \begin{pmatrix} 3 \\ -2 \\ 4 \end{pmatrix}$$

$$\text{i.e. Max } W = (+7y_1 + 4y_2 - 10y_3 + 3y_4 + 2y_5)$$

$x (-)$

$$\begin{aligned} \text{Sub to } & 3y_1 + 6y_2 - 7y_3 + 4y_4 + 4y_5 \leq -3 \\ \text{X1-)} & 5y_1 + y_2 + 2y_3 - 2y_4 + 7y_5 \leq 2 \\ & 4y_1 + 3y_2 + y_3 + 5y_4 - 2y_5 \leq -4 \\ & \text{and } y_1, y_2, y_3, y_4, y_5 \geq 0. \end{aligned}$$

Sensitivity Analysis :

The investigations that deal with changes with optimal solutions due to distinct variations with the parameters  $a_{ij}$ ,  $b_i$  and  $c_j$  are called sensitivity analysis or post optimality analysis.

1.  
 P. 107-1  
 Graphical

An Automobile manufacturer makes automobiles and trucks in a factory that is divided into 2 shops. Shop A which performs the basic assembly operation must work 5 man-days on each truck but only 2 man-days on each automobile. Shop B which performs finishing operation must work 3 man-days on each truck or automobile. That it produces because of man and machine limitations. Shop A has 180 man days per week available while shop B has 135 man days per week. The manufacturer makes a profit of Rs. ₹ 300 on each truck and Rs. ₹ 200 each automobile. How many each should be produced to maximum

The profit?

The LPP is

$$\text{Maximize } z = 300x_1 + 200x_2$$

Sub to

$$5x_1 + 2x_2 \leq 180$$

$$3x_1 + 3x_2 \leq 135$$

$$\text{and } x_1, x_2 \geq 0$$

The std form of LPP is

$$\text{Maximize } z = 300x_1 + 200x_2 + 0s_1 + 0s_2$$

sub to

$$5x_1 + 2x_2 + s_1 + 0s_2 = 180$$

$$3x_1 + 3x_2 + s_2 + 0s_1 = 135 \text{ and } x_1, x_2, s_1, s_2 \geq 0$$

$$C_j \quad 300 \quad 200 \quad 0 \quad 0$$

CB	YB	XB	$x_1$	$x_2$	$s_1$	$s_2$	$\theta$
0	$s_1$	180	5	2	1	0	36 (best key)
0	$s_2$	135	3	3	0	1	45

$$z_j - C_j \quad 0 \quad -300 \quad -200 \quad 0 \quad 0$$

↑ (most -ve)

$x_1 \div 5$

$s_2 - 3x_1$	$s_2$	$\theta$
27	0	9/5
24	0	-3/5
2	0	+2

$x_1 \div 3$

$K_j - C_j$	$10800$	0	-80	60	0
$x_1$	30	1	0	1/3	-8/9
$x_2$	15	0	1	-1/3	5/9
$z_j - C_j$	12000	0	0	33.33	44.44

$x_j - c_j \geq 0$ , we obtained the optimal solution.

The optimal solution is  $\boxed{\text{Max } Z = 12000}$   
 at  $x_1 = 30$ ,  $x_2 = 15$ .

2. Using simplex method, solve the LPP

$$\text{Max } Z = 3x_1 - 2x_2$$

sub to

$$x_1 - x_2 \leq 10$$

$$x_1 \leq 20$$

$$\text{and } x_1, x_2 \geq 0$$

The standard form of LPP is

$$\text{Max } Z = 3x_1 - 2x_2 + 0s_1 + 0s_2$$

sub to

$$x_1 - x_2 + s_1 + 0s_2 = 10$$

$$x_1 + 0x_2 + 0s_1 + s_2 = 20$$

$$C_j \quad 3 \quad -1 \quad 0 \quad 0$$

$C_B$	$Y_B$	$X_B$	$x_1$	$x_2$	$s_1$	$s_2$	$\theta$
0	$s_1$	10	1	-1	1	0	10 $\leftarrow$ least the
0	$s_2$	20	1	0	0	1	20
$Z_j - C_j$	0	0	-3	1	0	0	
3	$x_1$	10	1	-1	1	0	-10
$s_2 - x_1$	$s_2$	10	0	1	-1	1	10 $\leftarrow$ least the
$Z_j - C_j$	0	30	0	-2	3	0	

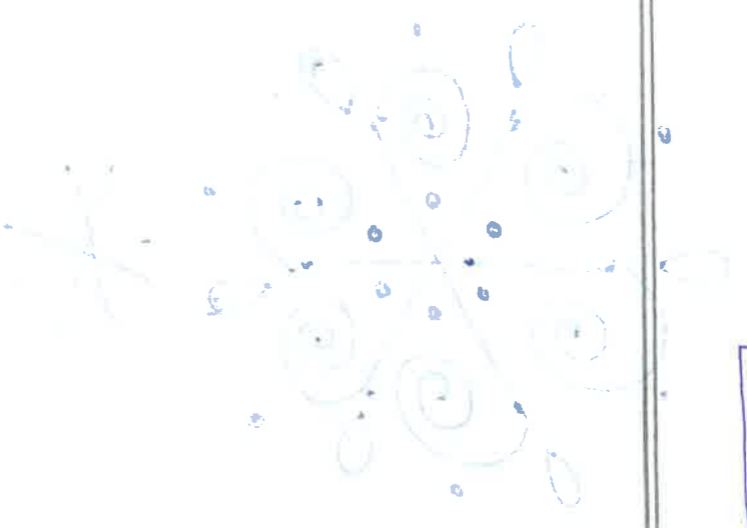
$\leftarrow$  entering column

3	$x_1$	20	1	0	0	1	
-1	$x_2$	10	0	1	-1	1	
$x_j - y_j$		50	0	0	1	2	

$\therefore$  all  $x_j - y_j \geq 0$ , the optimal solution is obtained.

The optimal solution is  $\text{Max } x = 50$

$x_1 = 20, x_2 = 10$



## TRANSPORTATION AND NETWORK MODELS

## Assignment models

A problem in which 'n' different facilities are assigned to 'm' different tasks such a problem is known as assignment problem

## Applications

- \* Assignment of operations to job
- \* Machines allocation for optimal space utilization

## Assignment algorithm (Hungarian method):

Step 1 : Row reduction : lowest cost of the Balanced matrix in the row is subtracted from each row.

Step 2 : Column Reduction : lowest cost in the column is subtracted from each column of these new cost matrix.

Step 3 : Minimum no. of lines are drawn to cover all zeros.

Step 4 : If the minimum lines are less than n for  $n \times n$  matrix, then choose the least number does not covered by lines.

Step 5: This number subtracted from all elements that are not covered by line and added at the point of intersection.

Step 6: A row is located which contains only one zero element, the job corresponding to this element is assigned to person, all zeros in the column or row corresponding to the element are crossed out.

If any of the row or column is not assigned then repeat step 5 by choosing other least element which is not covered by the lines.

1. Find the optimal solution of the following assignment problem using Hungarian Method

Worker	Job			
	A	B	C	D
1	45	40	51	67
2	57	42	63	55
3	49	52	48	64
4	41	45	60	55

Soln: ∴ The order of the matrix is 4 (ie, 4x4), i.e., it is a balanced matrix

1. Row reduction :

$$\begin{pmatrix} 5 & 0 & 11 & 27 \\ 15 & 0 & 21 & 13 \\ 1 & 4 & 0 & 16 \\ 0 & 4 & 19 & 14 \end{pmatrix}$$

2. Column reduction :

$$\begin{pmatrix} 5 & 0 & 11 & 14 \\ 15 & 0 & 21 & 0 \\ 1 & 4 & 0 & 3 \\ 0 & 4 & 19 & 1 \end{pmatrix}$$

∴ No. of lines = 4 = order of the matrix  
 i.e., optimal solution is obtained.

A B C D

$$\begin{pmatrix} 5 & 0 & 11 & 14 \\ 15 & 21 & 0 & 0 \\ 1 & 4 & 0 & 3 \\ 4 & 4 & 19 & 1 \end{pmatrix}$$

Assignment : 1 → B, C, D

2 → D

3 → C

4 → A



∴ optimum cost (min cost) = 40 + 55 + 48 + 41 = 184

2. Processing times for job when allocated to 5 machines are indicated below. Assigning the machine for the job shows the processing time is minimum.

	M <sub>1</sub>	M <sub>2</sub>	M <sub>3</sub>	M <sub>4</sub>	M <sub>5</sub>
J <sub>1</sub>	9	25	58	11	19
J <sub>2</sub>	43	78	72	50	63
J <sub>3</sub>	41	28	91	37	45
J <sub>4</sub>	74	42	27	49	39
J <sub>5</sub>	36	11	57	22	25

Determine the optimal assignment.

Soln: ∴ The order of the matrix is 5 in (5x5), i.e., it is a balanced matrix.

1. Row Reduction:-

0	16	49	2	10
0	35	29	7	20
13	0	63	9	17
47	15	0	22	12
25	11	46	14	

2. column reduction:

0	16	49	0	0
0	35	29	5	10
3	0	63	7	7
47	15	0	20	2
25	0	0	40	4

∴ No. of lines = 4 ≠ order (5)

2	18	51	0	0
0	35	29	3	8
13	0	63	5	5
47	15	0	18	0
25	0	0	40	2

odd min  
inversion

∴ No. of lines = 4 ≠ order (5)

44	20	51	0	0
0	35	27	1	4
13	0	61	3	3
49	17	0	18	0
25	0	0	38	0

∴ No. of lines = 5 = order

We obtained the optimal assignment.

∴ No. of assignments = 5 = order  
0 from all of minimum

	M <sub>1</sub>	M <sub>2</sub>	M <sub>3</sub>	M <sub>4</sub>	M <sub>5</sub>
J <sub>1</sub>	4	20	51	0	*
J <sub>2</sub>	0	35	27	9	286
J <sub>3</sub>	13	0	11	3	0
J <sub>4</sub>	49	17	0	18	*
J <sub>5</sub>	25	*	38	5	0

∴ optimal schedule is

- J<sub>1</sub> → M<sub>4</sub>
- J<sub>2</sub> → M<sub>1</sub>
- J<sub>3</sub> → M<sub>2</sub>
- J<sub>4</sub> → M<sub>3</sub>
- J<sub>5</sub> → M<sub>5</sub>

∴ optimal solution is = 11 + 43 + 28 + 27 + 25 = 134 hrs.

3.

A company has four machines to do three jobs and each job can be assigned to one and only one machine. The cost of each job on each machine is given in the following table.

	Machines			
Jobs	A	B	3	4
A	18	24	28	32
B	8	13	17	19
C	10	15	19	22

What are the job assignments which will minimize the cost?

$$\begin{pmatrix} 18 & 24 & 28 & 32 \\ 8 & 13 & 17 & 19 \\ 10 & 15 & 19 & 22 \\ 0 & 0 & 0 & 0 \end{pmatrix} \quad [\because \text{introducing Dummy row}]$$

4x4

i) Row Reduction

$$\begin{pmatrix} 0 & 6 & 10 & 14 \\ 0 & 5 & 9 & 11 \\ 0 & 5 & 9 & 12 \\ 0 & 0 & 0 & 0 \end{pmatrix}$$

ii) Column Reduction

same as Row Reduction

$\therefore$  No. of lines  $\neq$  order (4)

$$\begin{pmatrix} 0 & 0 & 5 & 9 \\ 0 & 0 & 4 & 6 \\ 0 & 0 & 4 & 7 \\ 0 & 0 & 0 & 0 \end{pmatrix} \quad \begin{matrix} \text{No. of lines} = 3 \neq \\ \text{order (4)} \end{matrix}$$

$$\begin{pmatrix} 0 & 1 & 1 & 5 \\ 0 & 0 & 0 & 2 \\ 0 & 0 & 0 & 3 \\ 0 & 0 & 0 & 0 \end{pmatrix}$$

$\therefore$  No. of lines = 4 = order (4)

we obtained the optimal assignment

	1	2	3	4
A	0	1	1	5
B	X	0	X	2
C	X	X	0	3
D	9	4	X	0

∴ The optimal schedule is

- A → 1
- B → 2
- C → 3
- D → 4

∴ optimal solution is =  $1 \times 8 + 1 \times 2 + 1 \times 3 + 0$   
 (min cost) = ₹ 50

Maximization problem :-

$$\text{Max } z = - \text{min}(L - X)$$

∴ choose largest element and subtract this element, to convert it to minimization.

4. A company is faced with the problem of assigning 4 different sales men to 4 different territories for promoting it sales. Territories are met equally rich in their sales potential and the salesman also differ in their ability to promote sales. The following table gives expected annual sales (in thousands of Rupees)

for each sales man if assigned to various territories. Find the assignment of salesman so as to maximize the annual sales.

Territories

Salesman	1	2	3	4
1	60	50	40	30
2	40	30	20	15
3	40	20	35	10
4	30	30	25	20

To convert maximization as minimization subtract all elements by 60 (largest).

0	10	20	30
20	30	40	45
20	40	25	50
30	30	35	40

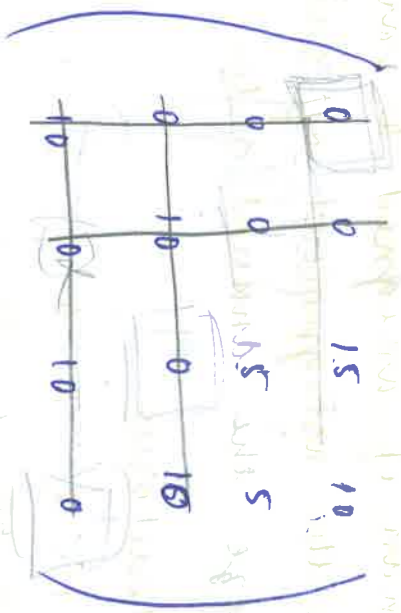
Row Reduction:

0	10	20	30
0	10	20	25
0	20	5	30
0	0	5	10

Column Reduction

0	0	10	15	20
0	0	10	15	15
0	0	20	15	15
0	0	20	15	20

∴ No of lines = 3  
≠ order (4)



No. of lines = 4 = order<sub>2</sub> (4)

T we obtained

	1	2	3	4
1	0	X	15	10
2	X	0	15	5
3	X	10	0	10
4	10	X	10	0

optimal solution assignment

∴ optimal schedule is

S1 → T1    S2 → T2    S3 → T3    S4 → T4

∴ (max) optimal solution is = 60 + 39 + 35 + 20

= 145 [ Thousands in Rs

= ₹ 1,45,000/-

Travelling salesman problem :- (salesman has to cover all the destinations and is to come back to the same source.)

05	21	01	0
21	21	01	0
05	0	20	0

1. Solve the following travelling salesman problem so as to minimize the cost per cycle  
 41

To city



	A	B	C	D	E
A	-	3	6	2	3
B	3	-	5	2	3
C	6	5	-	6	4
D	2	2	6	-	6
E	3	3	4	6	-

From city  
 5x5

From city	To city	A	B	C	D	E
A	B	3	6	2	3	
B	A	3	5	2	3	
C	A	6	5	6	4	
D	A	2	2	6	6	
E	A	3	3	4	6	

Soln: i) Row Reduction

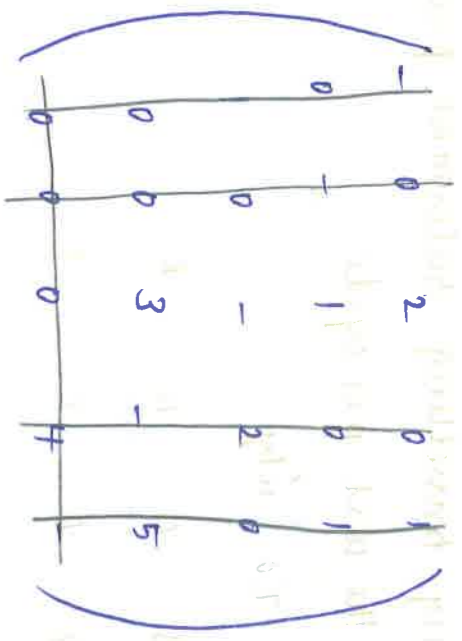
$$\begin{pmatrix}
 - & 1 & 4 & 0 & 1 \\
 1 & - & 3 & 0 & 0 \\
 2 & 1 & - & 2 & 0 \\
 0 & 0 & 4 & - & 4 \\
 0 & 0 & 1 & 3 & -
 \end{pmatrix}$$

ii) Column Reduction

$$\begin{pmatrix}
 - & 1 & 3 & 0 & 1 \\
 1 & - & 2 & 0 & 0 \\
 2 & 1 & - & 2 & 0 \\
 0 & 0 & 3 & 0 & 4 \\
 0 & 0 & 0 & 0 & 3
 \end{pmatrix}$$

∴ No. of lines = 4 ≠ order(s)





∴ No. of lines = 5 = order (5)

We obtained the optimal schedule.

	A	B	C	D	E
A	-	X	2	X	<span style="border: 1px solid black; padding: 2px;">1</span>
B	X	-	1	<span style="border: 1px solid black; padding: 2px;">0</span>	1
C	1	<span style="border: 1px solid black; padding: 2px;">0</span>	-	2	X
D	<span style="border: 1px solid black; padding: 2px;">0</span>	X	3	-	5
E	X	X	<span style="border: 1px solid black; padding: 2px;">0</span>	4	-



optimum schedule is

A → E, B → D, C → B, D → A, E → C.

A → E → C → B → D → A.

optimum value = 3 + 2 + 5 + 2 + 4 = 16.

2. Salesman estimates with the following would be in a his route, visiting six cities are shown below

From city	1	2	3	4	5	6
1	$\infty$	20	23	24	29	34
2	21	$\infty$	29	32	31	24
3	25	28	$\infty$	15	36	26
4	35	16	25	$\infty$	23	18
5	23	40	23	31	$\infty$	10
6	27	18	12	35	16	$\infty$

Salesman can visit each of the city only once. Determine the optimum sequence, he should follow to minimize the total distance travelled.

The order of matrix is  $(6 \times 6)$ .

i) Row Reduction :-

$$\begin{pmatrix}
 \infty & 0 & 3 & 7 & 9 & 4 \\
 2 & \infty & 0 & 7 & 12 & 5 \\
 10 & 13 & \infty & 0 & 21 & 11 \\
 19 & 0 & 9 & \infty & 7 & 2 \\
 13 & 30 & 13 & 21 & \infty & 0 \\
 15 & 6 & 0 & 28 & 4 & \infty
 \end{pmatrix}$$

$6 \times 6$

ii) Column Reduction :

$\infty$	0	0	3	7	5	14
0	$\infty$	0	7	8	8	11
8	13	$\infty$	0	14	11	11
17	0	9	$\infty$	3	3	2
11	30	13	21	$\infty$	$\infty$	0
13	6	0	23	0	$\infty$	0

No. of lines = 5,  $\neq$  order (6)

$\infty$	0	0	7	2	14
0	$\infty$	0	10	8	8
5	13	$\infty$	0	14	11
14	0	6	$\infty$	0	2
8	30	10	21	$\infty$	0
13	9	0	26	0	$\infty$

$\therefore$  No. of lines = 6, = order

We obtained the optimum cycle.

$\infty$	<del>0</del>	<del>0</del>	7	2	14
$\infty$	$\infty$	<del>0</del>	10	8	8
5	13	$\infty$	0	14	11
14	<del>0</del>	6	$\infty$	<del>0</del>	2
8	30	10	21	$\infty$	0
13	9	0	26	<del>0</del>	8

less +  
more

The optimum schedule,

1 → 5, 2 → 1, 3 → 4, 4 → 2, 5 → 6, 6 → 3

1 → 5 → 6 → 3 → 4 → 2 → 1

∴ optimum cost = 20 + 21 + 15 + 16 + 10 + 12

= ₹ 103

Transportation problem:

It deals with transportation of single product from several origin in several destination

Origin:

It is a location from which shipments are dispatched.

Destination:

which is a location from which shipment are transported.

Unit transport cost: It is a cost of transporting unit of assignment.

Feasible solution:

1	2	3	4	5	6
5	2	1	3	4	2
6	3	4	2	1	5
3	4	2	1	5	6
2	1	5	6	3	4
4	2	1	5	6	3
5	6	3	4	2	1
6	3	4	2	1	5

Methods to find Initial basic feasible solution (IBFS)

There are 3 methods:

1. North-west corner rule (N-W corner rule)
2. Matrix minimum method (or) Least cost method (LCM)
3. Vogel's approximation method (VAM)

Qm

1. Solve the following LP using N-W corner rule.

		1	2	3	4	
A	40	25	22	23		100
B	44	35	30	30		30
C	38	38	28	30		20
Demand	40	20	60	30		150
						Supply

Note:  $\therefore$  Total supply = 150 = Total Demand

By N-W corner rule:

		1	2	3	4	
A	40	25	22	23		100
B	44	35	30	30		30
C	38	38	28	30		20
Demand	40	20	60	30		150
						Supply

$$\begin{aligned}
 \text{TP cost} &= 40 \times 40 + 20 \times 25 + 40 \times 22 + 20 \times 30 + \\
 & 10 \times 30 + 20 \times 30 = ₹4480/-
 \end{aligned}$$

2. Find the IBFS for the following TP using least cost method (LCM) [MUM]

47

R<sub>1</sub> R<sub>2</sub> R<sub>3</sub> R<sub>4</sub>

R <sub>1</sub>	3	5	7	6	50
R <sub>2</sub>	2	5	8	2	75
R <sub>3</sub>	3	6	9	2	25

Demand 20 20 50 60  
Supply

Solve:

	15	20	25	50	150
5	3	5	7	6	
2	2	5	8	2	75
3	6	9	2	2	25
Demand	20	20	60	150	

$$\text{TP cost} = 5 \times 3 + 20 \times 5 + 25 \times 7 + 15 \times 2 + 60 \times 2 + 25 \times 9 = ₹ 665/-$$

4. solve the following TP using N-W corner rule

		Destination				
		1	2	3	4	Supply
i	j	21	16	25	13	13
	ii	17	18	14	23	19
	iii	32	27	18	41	43
Demand		6	10	12	15	

Total supply = 43 = Total Demand.

By N-W corner Rule,

6	10	12	15	43
21	16	25	13	55
17	18	14	23	81
32	27	18	41	191

$$TP \text{ cost} = 6 \times 21 + 5 \times 16 + 5 \times 18 + 8 \times 14 + 15 \times 41 +$$

$$4 \times 18$$

$$= ₹ 1095/-$$

3. Vogel's Approximation method (VAM):

Solve the following TP by VAM:

10	20	5	7	10	
13	9	12	8	20	
4	5	7	9	30	
14	7		0	40	
3	12	5	19	50	
Demand	60	60	20	10	150

Soln:

Total Demand = 150 = Total Supply

least no two difference

0	10	20	5	7	10	(2)	(5)	(16)	←
18	9	20	12	8	20	(1)	(3)	(4)	
4	5	30	7	9	80	(1)	(1)	(1)	
14	7	10	20	10	40	(1)	(4)	(7)	←
3	12	5	1	19	50	(2)	(2)	(9)	(9)
50	60	20	10	10	50	(2)	(2)	(2)	(2)

column difference (1) (2) (4) (7) (1)

row difference (1) (2) (4) (7) (1)

most value difference

no. of columns

no. of rows

No. of Allocation =  $m + n - 1$  (8)

∴ This transportation problem is degenerate.

∴ TP cost =  $10 \times 10 + 20 \times 9 + 30 \times 5 + 10 \times 7 +$

$20 \times 1 + 50 \times 3$

∴ Total cost = ₹ 670/-



2. Solve the following by VAM:

Supply

21	16	25	13
17	18	14	23
32	27	18	41

11  
13  
19

Demand 6 10 12 15 45

Soln: Total Demand = 45 = Total Supply.

21	16	25	13	11	13
17	18	14	23	13	13
32	27	18	41	19	19
6	10	12	15	4	4

(4) (8) (4) (16)  
 (5) (9) (4) (18)  
 (4) (2) (4) (16)  
 (5) (9) (4) (18)

No. of Allocation = 6 = m + n - 1 (6)

∴ This TP problem is not degenerate.

$$\begin{aligned} \text{TP cost} &= 6 \times 17 + 3 \times 18 + 7 \times 27 + 12 \times 18 + 4 \times 25 \\ &= ₹ 796/- \end{aligned}$$

Non-degeneracy:

If the no. of allocations are equal to  $m+n-1$ , then the solution is

non-degeneracy:

degeneracy:

If the no. of allocations are less than  $m+n-1$ , then the solution is degeneracy.

(1b)

Test for optimality (Modified distribution method (or) MODI)

Step 1: Find IGFs by NW corner Rule or LCM or VAM method.

2: Check for non-degeneracy.

ie.. NO. of Allocation =  $m+n-1$

otherwise, introduce 'e' in suitable independent position ( $\epsilon \rightarrow 0$ )

3: For occupied or allocated cells, the relation which means

$$C_{ij} = U_i + V_j \text{ has to be satisfied}$$

by assuming ( $U_i = 0$ ) or ( $V_j = 0$ ).

From maximum no. of allocations.

4: Find  $U_i + V_j$  for unallocated cells

and find  $d_{ij} = C_{ij} - (U_i + V_j)$ .

If all  $d_{ij} \geq 0$ , then optimal solution obtained.

otherwise if any of them is negative  
draws a closed path [horizontal or vertical  
through allocated cells.

closed loop indicates [+0, -0]

alternatively at the corners then min (-0)  
from allocated cells added with +0 and subtract  
with -0.

5 : Repeat step 2 to 4 to test the  
optimality until all  $d_{ij} \geq 0$ .

1. Solve the TP when the unit transport costs, demands  
and supplies are as given below

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Supply
O <sub>1</sub>	6	1	9	3	70
O <sub>2</sub>	11	5	2	8	55
O <sub>3</sub>	10	12	4	7	70
Demand	85	35	50	45	
					<del>195</del> 215

soln :- Total Demand  $\neq$  Total supply

6	1	9	3	70	Total Dem
11	5	2	8	55	= Total
10	12	4	7	70	Supply
85	35	50	45	215	

i) To find  
EBFS by  
VAM

Supply

63

65	5	9	3	70	(8)	(2)
6	1	9	8	55	(3)	(6)
11	5	2	7	70	(3)	(3)
10	12	4	7	20	(10)	12 b
0	0	0	0	20	(10)	12 b
20	0	0	0	215		

(6) (1) (2) (3)  
 (4) (2) (4)  
 (2) (2)

No. of allocation =  $m + n - 1 = 7$ .

∴ The given problem is non-degenerate.

∴ TP cost =  $65 \times 6 + 5 \times 1 + 30 \times 5 + 25 \times 2 + 25 \times 4 + 45 \times 7 + 20 \times 0$   
 $= ₹ 1010$ .

ii) To find optimal soln by MODI, Find  $u_i + v_j$

65	5	9	3	$u_i$	[Only for allocated cells]
6	1	9	8	70	$u_1 = -4$
11	5	2	7	55	$u_2 = 0$
10	12	4	7	70	$u_3 = 2$
20	0	0	0	20	$u_4 = -10$

$v_j$   $v_1 = 10$   $v_2 = 5$   $v_3 = 2$   $v_4 = 5$  (1 + 1) = 2

For unallocated cells:

$d_{13} = 9 - (-4 + 2) = 11$   
 $c_{ij} - (u_i + v_j)$

$$d_{14} = 3 - (-4 + 5) = 3 - 1 > 0$$

$$d_{21} = 11 - (10 + 0) = 1 > 0$$

$$d_{24} = 8 - (5 + 0) = 3 > 0$$

$$d_{31} = 10 - (2 + 10) = -2 < 0$$

$$\therefore \min(-2) = \min(25, 30, 65) = 25$$

For allocated cells:

40	30		
6	1	9	3
	5	2	8
11	5		
		50	
10	12	4	7
0	0	0	0

$$u_1 = 0$$

$$u_2 = 4$$

$$u_3 = 4$$

$$u_4 = -6$$

$$v_1 = 6, v_2 = 7, v_3 = -2, v_4 = 3$$

For unallocated cells:

$$d_{13} = 9 - (0 - 2) = 11 > 0$$

$$d_{14} = 3 - (0 + 3) = 0$$

$$d_{21} = 11 - (4 + 6) > 0$$

$$d_{24} = 8 - (4 + 3) > 0$$

$$d_{32} = 12 - (4 + 1) > 0$$

$$d_{33} = 4 - (4 - 2) > 0$$

$$d_{42} = 0 - (-6 + 1) = 5 > 0$$

$$d_{43} = 0 - (-6 - 3) = 8 > 0$$

$$d_{44} = 0 - (-6 + 3) = 3 > 0$$

all  $d_{ij} \geq 0$

the current solution is optimal solution

$$\therefore \text{optimal cost} = 40 \times 6 + 30 \times 1 + 5 \times 5 + 50 \times 2 + 25 \times 10 + 45 \times 7 + 20 \times 0$$

$$P = ₹ 960/-$$

2. Find the optimum solution by VAM,

4	1	2	6	9	100
6	4	3	5	7	120
5	2	6	4	8	120
					Supply

Demand 40 50 70 90 90 340

Soln: To obtain Feasible solution (by VAM)

30	4	1	70	6	9	100
10	6	4	30	5	7	120
5	2	3	60	4	8	120
40	50	70	90	90	340	
						Supply

100 (1) (2) ← 20  
 120 (1) (2) (1) (2)  
 120 (2) (1) (1) (2) →  
 20 60  
 340

No. of allocation = 7 =  $m+n-1$  (3+4-1)  
 TP is non degenerate.

$$\text{TP cost} = 30 \times 4 + 70 \times 2 + 30 \times 5 + 90 \times 7 + 10 \times 5 + 50 \times 2 + 60 \times 4 = ₹ 1430/-$$

ii) To find optimal soln (By MODI method).

$$C_{ij}'' = u_i + v_j$$

30	40	70	30
4	1	2	6
6	4	3	5
5	2	6	4
10			8

$u_1 = 0$   
 $u_2 = 2$   
 $u_3 = 1$

$$V_1 = 4 \quad V_2 = 1 \quad V_3 = 2 \quad V_4 = 3 \quad V_5 = 5$$

For unallocated cells.

$$d_{12} = 1 - (0 + 1) = 0$$

$$d_{14} = 9 - (0 + 5) = 4$$

$$d_{14} = 6 - (0 + 3) = 3$$

$$d_{21} = 6 - (2 + 4) = 0$$

$$d_{22} = 4 - (2 + 1) = 1$$

$$d_{23} = 3 - (2 + 2) = -1 < 0$$

$$d_{33} = 6 - (2 + 1) = 3$$

$$d_{35} = 8 - (1 + 5) = 2$$

$$\min(-1) = \min(70, 30, 10) = 10$$

Allocated cells  $C_{ij}'' = u_i + v_j$

40				
4	1	2	6	9
6	4	3	5	7
5	2	6	4	8

$u_1 = 0$   
 $u_2 = 1$   
 $u_3 = 0$

$$V_1 = 4 \quad V_2 = 2 \quad V_3 = 2 \quad V_4 = 4 \quad V_5 = 6$$

For unallocated cells:

$$d_{14} = 1 - (0 + 3) = 3$$

$$d_{15} = 9 - (0 + 6) = 3$$

$$d_{21} = 1 - (5) = 1$$

$$d_{22} = 4 - (1 + 1) = 3$$

$$d_{24} = 5 - (4) = 1$$

$$d_{31} = 5 - (5) = 0$$

$$d_{33} = 6 - (3) = 3$$

$$V_1 = 4 \quad V_2 = 1 \quad V_3 = 2 \quad V_4 = 3 \quad V_5 = 6$$

40	20	40	60	90
4	1	2	5	7
6	3	3	4	1
5	2	6	4	8

For unallocated cells:

$$d_{14} = 1 - (0 + 3) = 3$$

$$d_{15} = 9 - (0 + 6) = 3$$

$$d_{21} = 1 - (5) = 1$$

$$d_{22} = 4 - (1 + 1) = 3$$

$$d_{24} = 5 - (4) = 1$$

$$d_{31} = 5 - (5) = 0$$

$$d_{33} = 6 - (3) = 3$$

At each unallocated cell  $d_{ij} \geq 0$ , the above condition is satisfied.

optimal solution.

The optimal solution is  $40 \times 1 + 20 \times 2 + 40 \times 5 + 90 \times 7$

$$= 40 \times 1 + 20 \times 2 + 40 \times 5 + 90 \times 7 = 1040$$

$$= 1040$$



Remark:

When no of allocation  $< m+n-1$ , then the TP is called degenerate.

To convert the degenerate to non-degenerate

(No. of allocation  $= m+n-1$ ).

By Introducing dummy variable  $\epsilon \rightarrow 0$ .

But it does not form loops.

TP on maximization

1. Solve the following TP to Maximize the profit

40	25	22	33	100
44	35	30	30	30
38	38	28	30	70

Demand 40 20 60 30

Since the MODI is maximization

problem, we subtract largest value with remaining value.

4	19	22	11
0	9	14	14
6	5	16	14

104	19	101	22	30	11	59	0	100	(4)	40	59
30											
0	9	14	14	14	0			30	(4)		
6	6	50	16	14	0			70	(6)	50	(6)
40	20	60	10	30	50			200			

- (4) (3) (2) (3) (0)
- (2) (3) (6) (3) (6)
- (13) (13)

No. of allocations = 70 = m+n-1 = 4.  
 ∴ This is m.b.h = degenerate.

TP cost =  $10 \times 40 + 10 \times 22 + 30 \times 33 + 50 \times 0 + 30 \times 44 + 20 \times 28 + 50 \times 28 = 5090/-$

To find optimal soln by MODI method

104	19	101	22	30	11	59	0
30							
0	9	14	14	14	0		
6	6	50	16	14	0		

$V_1 = 4, V_2 = 12, V_3 = 22, V_4 = 11, V_5 = 50$

For unallocated cells,  
 $d_{12} = 19 - (4 + 12) \geq 0$   
 $d_{22} = 9 - (12 + 4) > 0$   
 $d_{23} = 14 - (22 + 4) = 14 - 18 = -4$   
 $\min(-4) = -4$

20	19	22	30	50
40			11	0
20	9	10	14	14
0	6	6	14	0
6	6	30	6	14
				0

$u_1 = 0$  allocated cells  
 $u_2 = -4$   
 $u_3 = -2$   
 $c_{ij} = u_i + v_j$

$v_1 = 4, v_2 = 8, v_3 = 18, v_4 = 11, v_5 = 0$

For unallocated cells,

$d_{12} = 19 - (8+0) > 0$

$d_{13} = 22 - (18+0) > 0$

$d_{22} = 9 - (8-4) > 0$

$d_{24} = 14 - (11-4) > 0$

$d_{25} = 30 - (0-4) > 0$

$d_{31} = 6 - (4-2) > 0$

$d_{34} = 14 - (11-2) > 0$

∴ all  $d_{ij} > 0$  The current solution is optimal solution.

The optimal cost =  $20 \times 4 + 30 \times 11 + 50 \times 0 +$   
 $20 \times 0 + 10 \times 14 + 20 \times 6 + 30 \times 6$   
 $= ₹ 1150/-$

$u_1 \leq (c_{11} + 0) - p_1 = 20$   
 $u_2 \leq (c_{21} - p_1) - p_2 = 0$   
 $p_1 = 0, p_2 = -4$   
 $u_1 = 0, u_2 = -4$

## Network scheduling by PERT / CPM :-

### Basic planning and control

Planning that utilize a network to compute .

PERT is a probabilistic method where the activities are represented by probability distribution .

PERT Procedure :-

1. draw the project Network .
2. compute the expected duration of each activity using  $t_e = \frac{t_o + 4t_m + t_p}{6}$  , also calculate the expected variance ( $\sigma^2$ ) of each activity (ES)
3. compute earliest starting and earliest finishing (EF), latest start (LS), latest finish (LF), Total float (TF) of each activity .
4. Find the critical path and identify critical activities .
5. Compute the project length and variance .  
( $\sigma^2$  and  $\sigma$ )
6. Calculate standard Normal Variable. (Z)

$$Z = \frac{T_s - T_e}{\sigma}$$

Project:

$T_e$  - Normal expected project length duration.

$\sigma$  - standard deviation (expected) of project length.

Bonus:

Note:

earliest starting (ES) time denoted by  $\square$

latest finishing (LF) time " "  $\triangle$

1. Following table shows the jobs of a network along with their time estimates

Job	1-2	1-6	2-3	2-4	3-5	4-5	6-7	5-6	7-8
a (days)	1	2	2	2	7	5	5	3	8
m (")	7	5	14	5	10	5	8	3	17
b (")	13	14	26	8	19	17	29	9	32

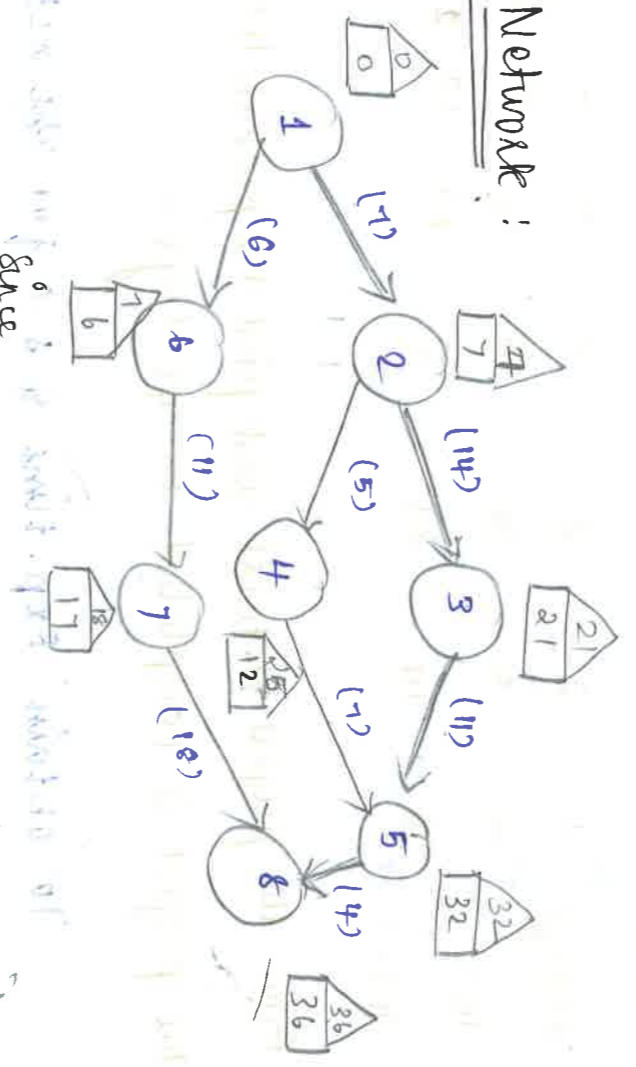
Draw the project Network and find the probability that the project is completed in 40 days.

To obtain Exp. time & s.d for the activity

Activity $\Rightarrow$	$t_e = \frac{t_o + 4t_m + t_p}{6}$ ,	$\sigma^2 = \left(\frac{t_p - t_o}{6}\right)^2$
1-2	$\frac{1 + 4(7) + 13}{6} = 7$	$\left(\frac{13-1}{6}\right)^2 = 4$
1-6	$\frac{2 + 4(5) + 14}{6} = 6$	$\left(\frac{14-2}{6}\right)^2 = 4$

2-3	$\frac{2+4(14)+26}{6} = 14$	$\left(\frac{26-2}{6}\right)^2 = 16$
2-4	$\frac{2+4(5)+8}{6} = 5$	$\left(\frac{8-2}{6}\right)^2 = 1$
3-5	$\frac{2+4(10)+19}{6} = 11$	$\left(\frac{19-7}{6}\right)^2 = 4$
4-5	$\frac{5+4(5)+17}{6} = 42$	$\left(\frac{17-5}{6}\right)^2 = 4$
6-7	$\frac{6+4(8)+29}{6} = 11$	$\left(\frac{29-5}{6}\right)^2 = 16$
5-8	$\frac{3+4(8)+9}{6} = 4$	$\left(\frac{9-3}{6}\right)^2 = 1$
7-8	$\frac{8+17(4)+32}{6} = 18$	$\left(\frac{32-8}{6}\right)^2 = 16$

Network:



distinct we will not move through it.

expected duration project = 36 days.

critical path : 1-2-3-5-8.

project length variance ( $\sigma^2$ ) = 4 + 16 + 16 = 36.

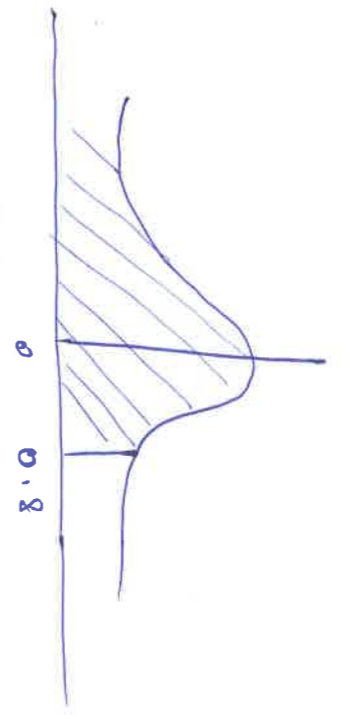
= 25.

$$S.D., \sigma = 5$$

Probability that the project will be completed in 40 days is given by

$$P(Z \leq D), \quad D = \frac{T_s - T_e}{\sigma} = \frac{40 - 36}{5} = \frac{4}{5} = 0.8$$

Also under the normal curve  $P(Z \leq 0.8) =$



$$\begin{aligned} &= 0.5 + P(0.8) \\ &= 0.5 + 0.2881 \\ &= 0.7881 \\ &= 78.81\% \end{aligned}$$

Conclusion: If the project is performed 100 times under same condition there will be 78.81 occasions for this job to be completed in 40 days.

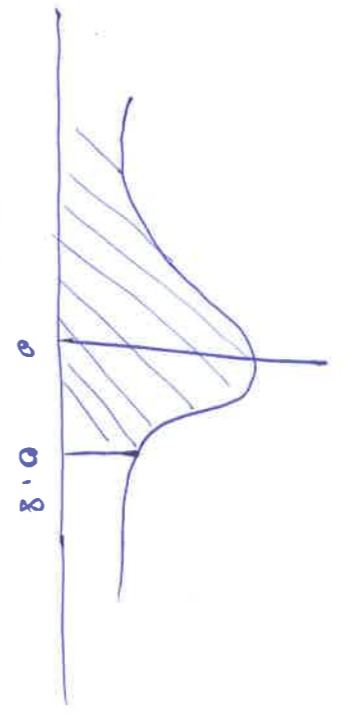
S. D.  $\sigma = 5$

Probability that the project will be completed in 40 days is given by:

$$P(Z \leq D), \quad D = \frac{T_s - T_e}{\sigma} = \frac{40 - 36}{5}$$

$$= \frac{4}{5} = 0.8$$

Area under the normal curve  $P(Z \leq 0.8) =$



$$= 0.5 + P(0.8)$$

$$= 0.5 + 0.2881$$

$$= 0.7881$$

$$= 78.81\%$$

Conclusion: If the project is performed 100 times under same condition there will be 78.81 occasions for this job to be completed in 40 days



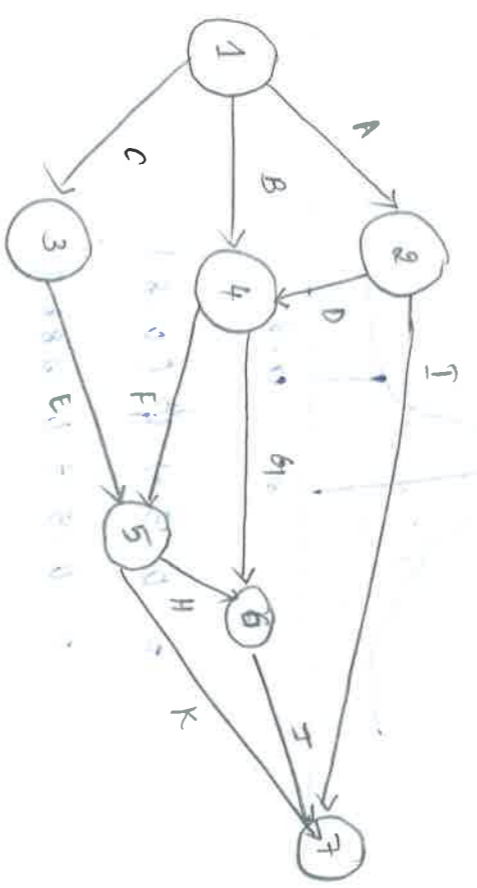
Construction of network

1. A, B, C can start simultaneously

$A < D, I$ ;  $B < G, F$ ;  $C < E$ ;  $E < H, K$ ;  $F < H, K$   
 $G < H, J$ ;  $D < G, F$ .

Soln: Activity : A B C D E F G H I J K

Predecessor of activity :  
 A: - ; B: A; C: A; D: B, C; E: C; F: B, D; G: D, E; H: E, F; I: A; J: G; K: F, H.



Floats and slack time

CPM (critical path method)

Float is defined as the difference between the latest and earliest activity time.

Slack is defined as the difference between the latest and earliest event time.

Slack is only for events, Float is for

activities

There are three kinds of Floats.

\* Total float (TF)

$$TF = LS - ES$$

LS - latest start, earlier start -

2. Free float (FF):

$$FF = TF - HS$$

HS - Head event slack

3. Independent Float (IF):

$$IF = FF - TS$$

TS - Tail event slack.

NOTE:

\* A negative independent float is always taken as 0.

\* Critical activities are obtained by where the TF is 0

The following table shows the job for their projects duration in days. Draw the network and determine the critical path and also calculate all the floats.

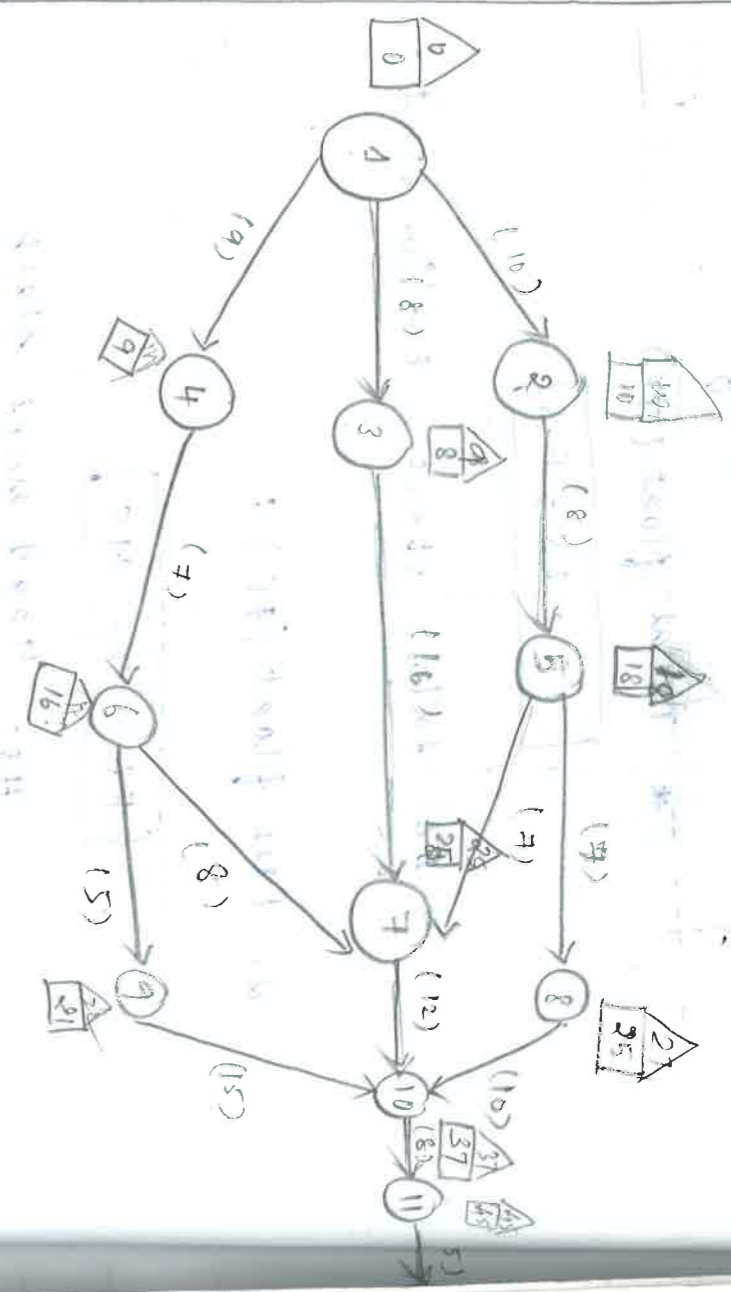
Activity	ES	LS	EF	LF	TF
1	0	0	4	4	0
2	4	4	8	8	0
3	4	8	8	12	4
4	8	8	12	12	0
5	8	12	12	16	4
6	12	12	16	16	0

Solns :

Question :

- 1-2    1-3    1-4    2-5    3-7    4-6    5-7    5-8    6-7    6-9    7-10    8-
- 10    8    9    8    16    7    7    7    8    5    12    10

Soln :



Critical path and floats :

Activity	time	Earliest		Latest		Floats		
		start	finish	start	finish	TF	FF	IF
1-2	10	0	10	0	10	0	0	0
1-3	8	0	8	1	9	1	0	0
1-4	9	0	9	1	10	1	0	0
2-5	8	10	18	10	18	0	0	0
3-7	16	8	24	9	25	1	1	0
4-6	7	9	16	10	17	1	0	0
5-7	4	18	22	18	22	0	0	0
5-8	7	18	25	20	27	2	0	0
6-7	8	16	24	17	25	1	1	0
6-9	15	16	31	17	32	0	0	0
9-10	12	25	37	25	37	0	0	0

when it is negative will (-)

TF IF

9-10 10-11 11-12  
15 8 5

Activity	Time	Earliest		Latest		Floats		
		Start	Finish	Start	Finish	TF	EF	FF
8-10	10	25	35	27	37	2	2	0
9-10	15	21	36	22	37	1	1	0
10-11	8	37	45	37	45	0	0	0
11-12	5	45	50	45	50	0	0	0

50  
12

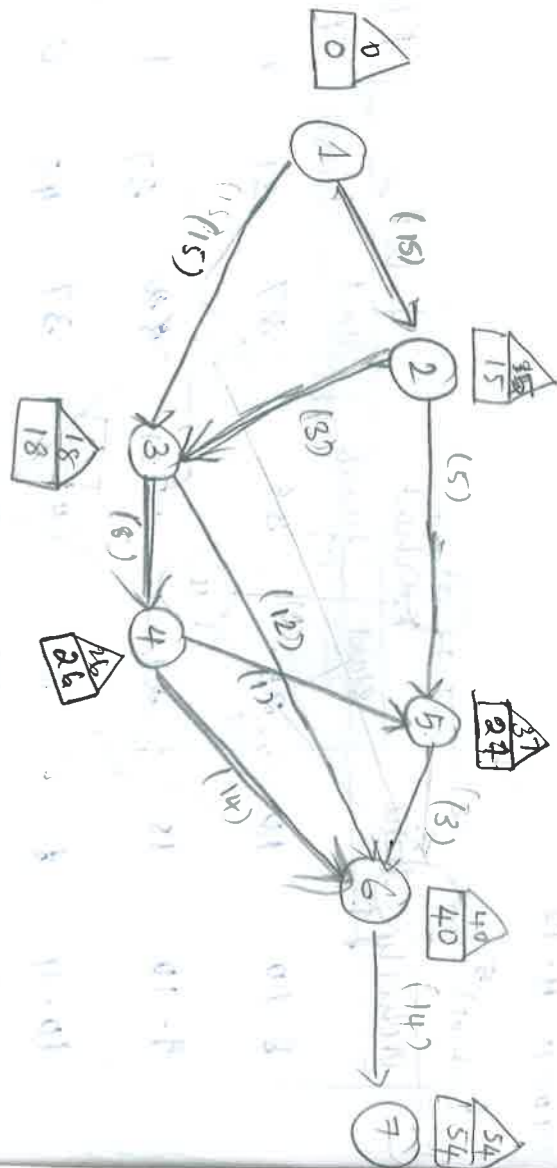
From the table, the project 1-2, 2-5, 5-7, 7-10, 10-11, 11-12 are 0. Hence these are the critical activities.

critical path is 1-2-5-7-10-11-12  
with the total project duration as 50 days.

2. A small maintenance project consists of following jobs, success precedences & relationship is given below.

Jobs: 1-2 1-3 2-3 2-5 3-4 3-6 4-5 4-6 5-6 6-7  
Duration: 15 15 8 5 8 12 11 1 14 3 3 14

- Draw an Arrow Diagram representing project.
- Find the total float for each Activity.
- Find the critical path and total project duration.



Activity	Time	Earliest		Latest		Floats	
		Start	Finish	Start	Finish	TF	FF
1-2	15						
1-3	15						
2-3	5						
2-5	12						
3-4	8						
3-5	15						
4-6	14						
5-6	3						
6-7	14						

Decision making is an everyday process in life (day-to-day). Decisions may be classified into two categories:

- i) Tactical and
- ii) Strategic

Tactical Decisions:

Are those which affect the business in short run.

Strategic Decisions:

Are those which affect the business over the long run.

Types of decision making situations:

1. Decision making under certainty: Decision maker knows the

consequences of every choice.

Q: Decision making under uncertainty:

New product introduced in the market.

2. Decision making under risk:

By experience optimise the expected profit and minimum loss.

#### 4. Decision making under conflict:

Two or more persons desire a particular thing and they compete each other.

#### Game theory

Game theory deals with mathematical analysis of competitive problems it is a decision theory applicable to competitive situation where there are two or more opposing parties with conflicting interest. Such a competitive situation is called a game.

It has the following properties

- \* There are finite no. of competitors called players.
- \* Player A - Maximizing player
- Player B - Minimizing player.

#### Two person zero-sum games:

The algebraic sum of gains and losses of all players is zero in game is called zero-sum game otherwise non-zero sum game.

#### Pure strategies:

It is a decision rule always to select a particular course of action.

Pure strategies are called optimum

If  $\text{Max min Value} = \text{Min max Value}$ , then the payoff of matrix is saddle point that is the value of the game denoted by 'V'.

NOTE:

1) If both of them are not equal  $\text{Max min} \neq \text{Min max}$ , then it is mixed strategy.

2) saddle point need not be unique.

Q1) Solve the following game whose payoff matrix is

	A's strategy		
B's strategy	A	B	
	1	2	
	9	3	1
	6	5	4
	5	6	2
	9	6	4
	5	6	2
	9	6	4

Annotations: A circled '4' is labeled 'min' with an arrow pointing down. A circled '4' is labeled 'max' with an arrow pointing right. The value 4 is also circled in the bottom right cell.

Rem:

	A's strategy		
B's strategy	A	B	
	1	2	
	9	3	1
	6	5	4
	2	4	3
	5	6	2
	9	6	4
	5	6	2
	9	6	4

Annotations: A circled '4' is labeled 'min' with an arrow pointing down. A circled '4' is labeled 'max' with an arrow pointing right. The value 4 is also circled in the bottom right cell.



Max.  $\eta$  . Row minima = 4  $\rightarrow$  Min.  $\eta$  of col maximum

A's pure strategy A2

B's pure strategy B3

value of the game  $V=4$

Mixed strategies [ games without saddle point ]

For 2x2 two person zero sum pay off matrix is

$$\begin{matrix} & B_1 & B_2 \\ A_1 & \begin{pmatrix} a & b \end{pmatrix} \\ A_2 & \begin{pmatrix} c & d \end{pmatrix} \end{matrix}$$

i) The optimum mixed strategies

$$S_A = \begin{pmatrix} A_1 & A_2 \\ p_1 & p_2 \end{pmatrix} \text{ and } S_B = \begin{pmatrix} B_1 & B_2 \\ q_1 & q_2 \end{pmatrix}$$

where  $p_1 = \frac{d-c}{\lambda}$  ;  $p_2 = 1-p_1$  [  $\therefore p_1 + p_2 = 1$  ]

$$q_1 = \frac{d-b}{\lambda} ; q_2 = 1-q_1$$

and  $\lambda = (a+d) - (b+c)$

game value

$$V = \frac{ad-bc}{\lambda}$$

1	2	3	4
1	a	b	c
2	d	e	f
3	g	h	i
4	j	k	l

2.

$$\text{Solve } \begin{bmatrix} 2 & -1 \\ -1 & 0 \end{bmatrix} \begin{matrix} -1 \\ -1 \end{matrix}$$

47

Soln:

$$\begin{bmatrix} 2 & -1 \\ -1 & 0 \end{bmatrix} \begin{matrix} -1 \\ -1 \end{matrix} \begin{matrix} \ominus \\ \ominus \end{matrix} \begin{matrix} \ominus \\ \ominus \end{matrix}$$

max 2    ⊕ min

This is a game with out saddle point.

∴ [ min max ≠ max min ≠ 0 ≠ -1 ]

∴ By mixed strategy

$$\lambda = (2+0) - (-1+(-1)) = 2+2 = 4$$

$$v = \frac{(2)(0) - (-1)(-1)}{4} = -\frac{1}{4}$$

$$P_1 = \frac{0+1}{4} = \frac{1}{4}; P_2 = 1 - \frac{1}{4} = \frac{3}{4} \quad [ \because P_1 + P_2 = 1 ]$$

$$Q_1 = \frac{0+1}{4} = \frac{1}{4}; Q_2 = 1 - \frac{1}{4} = \frac{3}{4}$$

$$\therefore A's \text{ strategy } S_A = \begin{pmatrix} A_1 & A_2 \\ \frac{1}{4} & \frac{3}{4} \end{pmatrix}$$

$$B's \text{ strategy } S_B = \begin{pmatrix} B_1 & B_2 \\ \frac{1}{4} & \frac{3}{4} \end{pmatrix}.$$

7)

In a game of matching coins with 2 players suppose A wins with 1 unit value when there are two heads, wins nothing when there are two tails and loses 1/2 unit value when there are one head and one tail and determines the payoff matrix for the best strategy each player and the value of the game.

soln:

	H	T	
H	1	-1/2	Min
T	-1/2	0	Max
			1/2

MinMax ≠ Max Min

10) mixed strategy:

$$\lambda = (1) + (0) - (-1/2 - 1/2)$$

$$= 1 + 1$$

$$\left( \begin{matrix} 1 & 1 \\ 1 & 1 \end{matrix} \right) = 2$$

$$P_1 = 0 + \frac{1}{2}$$

$$= \frac{1}{2} \Rightarrow P_2 = 1 - P_1$$

$$= 3/4$$

$$q_1 = \frac{0 + 1/2}{2} = 1/4 \Rightarrow q_2 = 1 - q_1$$

$$= 3/4$$

Value of the game,  $V = \frac{ad - bc}{\lambda}$

$$= \frac{0 - 1/4}{2} = -1/4$$

A's strategy  $S_A = \begin{pmatrix} A_1 & A_2 \\ 1/4 & 3/4 \end{pmatrix}$

B's strategy  $S_B = \begin{pmatrix} B_1 & B_2 \\ 1/4 & 3/4 \end{pmatrix}$

Dominance property:

To bring  $2 \times 2$  square matrix from rectangle matrix with order more than 2, remove dominant column and lesser rows.

1. solve the following game using dominance property

$$\begin{matrix} \text{I} & \text{II} & \text{III} \\ \text{I} & \begin{pmatrix} 1 & 7 & 2 \\ 6 & 2 & 7 \end{pmatrix} \\ \text{II} & \begin{pmatrix} 6 & 2 & 7 \\ 6 & 1 & 6 \end{pmatrix} \end{matrix}$$

$\left. \begin{matrix} \text{Row - less} \\ \text{Column - greater} \end{matrix} \right\} \text{remove}$

$\therefore R_{II} \leq R_{III}$  omit  $R_{II}$

$$\begin{matrix} \text{I} & \text{II} & \text{III} \\ \text{I} & \begin{pmatrix} 1 & 7 & 2 \\ 6 & 2 & 7 \end{pmatrix} \\ \text{II} & & \end{matrix}$$

$C_I \leq C_{III}$

omit  $C_{III}$

$$\begin{matrix} \text{I} & \text{II} \\ \text{I} & \begin{pmatrix} 1 & 7 \\ 6 & 2 \end{pmatrix} \\ \text{II} & \end{matrix} \quad \begin{matrix} \text{min} \\ \text{Max} \end{matrix} \quad \begin{matrix} \text{I} \\ \text{II} \end{matrix}$$

$$\lambda = (1+2) - (1+6) = 3-13 = -10$$

$$P_1 = \frac{2-6}{10} = \frac{4}{10} = 2/5 \therefore P_2 = 3/5$$

$$Q_1 = \frac{2-7}{10} = 5/10 = 1/2 \therefore Q_2 = 3/2$$

value of the game,  $V = 2 - 4 \cdot 2$

$$= \frac{-10}{10} = -1$$

$$\boxed{V = -1}$$

Mixed strategies

$$S_A = \begin{pmatrix} A_1 & A_2 & A_3 \\ 2/5 & 3/5 & 0 \end{pmatrix} \quad S_B = \begin{pmatrix} B_1 & B_2 & B_3 \\ 1/2 & 1/2 & 0 \end{pmatrix}$$

Using dominance property solve.

		I	II	III	IV
A's	I	-5	3	1	20
	II	5	5	4	6
	III	-4	-2	0	-5

$R_{III} \leq R_{II}$  omit  $R_{III}$

	I	II
A	-5	3
B	5	5
	1	20
	4	6

Least min  
Max min  
Max

Adm:

$$C_{II} \leq C_{IV} \\ \text{omit } C_{IV}$$

$$\begin{pmatrix} -5 & 3 & 1 \\ 5 & 5 & 4 \end{pmatrix}$$

$$C_I \leq C_{II}$$

$$\text{omit } C_{II}$$

$$I \begin{pmatrix} -5 & 1 \\ 5 & 4 \end{pmatrix} \begin{matrix} III \\ -5 \\ Min \end{matrix}$$

$$II \begin{pmatrix} 5 & 4 \\ 5 & 4 \end{pmatrix} \begin{matrix} III \\ 4 \\ Min \end{matrix}$$

Max

5

4

Minimax = Maximin (saddle point)

Max of row minima = 4 = min of col maxima

A's pure strategy: A<sub>2</sub>B's pure strategy: B<sub>3</sub>.

Matrix addment method for nxn games: [Arithmetic  
simplifying method]

step 1: obtain a new matrix 'c' from A = [a<sub>ij</sub>]

by  $c_1 \Leftrightarrow e_1 - c_2$  and  $c_2 \leftrightarrow c_2 - c_3$

step 2: obtain a new 'k' from 'A' by

$$R_1 \Leftrightarrow R_1 - R_2$$

$$\text{and } R_2 \leftrightarrow R_2 - R_3$$

step 3 : Determine the magnitude of oddments that is obtained  $|e_i|$  by deleting  $i^{\text{th}}$  row and  $|r_j|$  by deleting  $j^{\text{th}}$  column and returns).

step 4 : Write the magnitude of oddments (without (-) sign against their row and returns).

step 5 : The oddments expressed as fractions of the grand total yield optimum strategy when sum of rows and columns oddments are equal. (If not method fails).

step 6 : Calculate the expected value of the game with the optimum mixed strategy for the row player [C, wise]

1. solve the following  $3 \times 3$  game by the method of oddments

Player A			Player B
	3	-1	-3
	-3	3	-1
	-4	-3	3

soln:

by oddments method.

$$C = \begin{bmatrix} 4 & 2 \\ -6 & 4 \\ -1 & -6 \end{bmatrix}$$

$$C_1 - C_2 \quad C_2 - C_3$$

$$R = \begin{bmatrix} 6 & -4 & -2 \\ 6 & -4 \\ 1 \end{bmatrix} \begin{array}{l} R_1 - R_2 \\ R_2 - R_3 \\ \end{array}$$

$$\text{Now } |C_1| = \begin{vmatrix} -6 & 4 \\ -1 & -6 \end{vmatrix} \quad \text{omit } R_1$$

$$= 36 + 4 = 40$$

$$|C_2| = \begin{vmatrix} 4 & 2 \\ -1 & -6 \end{vmatrix} \quad \text{omit } R_2$$

$$= -24 + 2 \Rightarrow -22$$

$$|C_3| = \begin{bmatrix} 4 & 2 \\ -6 & 4 \end{bmatrix} \quad \text{omit } R_3$$

$$= 16 + 12 = 28$$

$$\text{omit } (1) \quad |R_1| = \begin{bmatrix} -4 & -2 \\ 6 & -4 \end{bmatrix}$$

$$= 4 \cdot 16 + 12 = 28$$

$$\text{omit } (2) \quad |R_2| = \begin{bmatrix} 6 & -2 \\ 1 & -4 \end{bmatrix} = -24 + 2 = -22$$

$$\text{omit } (3) \quad |R_3| = \begin{bmatrix} 6 & -4 \\ 1 & 6 \end{bmatrix} = 36 + 4 = 40$$



The augmented payoff matrix is

	3	-1	-3	4	0
Row 0	-3	3	-1	22	
-4	-3	3		28	
Column	28	22	40		

96

column  
oddments

Optimum strategies are:

$$i) A's \text{ strategy, } s_A = \left( \frac{40}{90}, \frac{22}{90}, \frac{28}{90} \right)$$

$$= \left( \frac{4}{9}, \frac{11}{45}, \frac{14}{45} \right)$$

$$ii) B's \text{ strategy, } s_B = \left( \frac{28}{90}, \frac{22}{90}, \frac{40}{90} \right)$$

$$= \left( \frac{14}{45}, \frac{11}{45}, \frac{4}{9} \right)$$

Value of the game:

$$[ \text{For player 1 by C1-Value} ] = \frac{4}{3} \times 3 + \frac{11}{45} \times -8 + \frac{14}{45}$$

$$= \frac{4}{3} + \frac{(-11)}{15} + \frac{-56}{45}$$

$$= \frac{4}{3} - \frac{33-56}{45}$$

$$= \frac{4}{3} - \left( \frac{33+56}{45} \right)$$

$$= \frac{4}{3} - \frac{89}{45} = \frac{60-89}{45}$$

$$= -29/45.$$

8. Solving the 3x3 game by method of matrices.

85

$$\begin{bmatrix} 1 & 1 & -1 & -1 \\ -1 & 2 & -1 & 3 \\ -1 & 2 & -1 & -1 \end{bmatrix}$$

oddment

Form new matrices C and R.

Ans: By oddment's method.

$$C = \begin{bmatrix} 2 & 0 \\ 0 & -4 \\ -3 & 3 \end{bmatrix} \quad R = \begin{bmatrix} 2 & 0 & -4 \\ 0 & -3 & 4 \end{bmatrix}$$

$$|C_1| = \begin{vmatrix} 0 & -4 \\ -3 & 3 \end{vmatrix} = 0 - (-12) = 12$$

$$|C_2| = \begin{vmatrix} 2 & 0 \\ -3 & 3 \end{vmatrix} = 6 - 0 = 6$$

$$|C_3| = \begin{vmatrix} 2 & 0 \\ 0 & -4 \end{vmatrix} = -8 + 0 = -8$$

$$|R_1| = \begin{vmatrix} 0 & -4 \\ -3 & 4 \end{vmatrix} = 0 - (-12) = -12$$

$$|R_2| = \begin{vmatrix} 2 & -4 \\ 0 & 4 \end{vmatrix} = 8 - 0 = 8$$

$$|R_3| = \begin{vmatrix} 2 & 0 \\ 0 & -8 \end{vmatrix} = -16 + 0 = -16$$

The augmented pay off matrix is

1	-1	-1	12
-1	-1	3	6
-1	2	-1	8

26

column 12 8 6

odds

Optimum strategies are

i) A's strategy  $S_A = \left( \frac{12}{26}, \frac{6}{26}, \frac{8}{26} \right)$   
 $= \left( \frac{6}{13}, \frac{3}{13}, \frac{4}{13} \right)$

ii) B's strategy  $S_B = \left( \frac{12}{26}, \frac{8}{26}, \frac{6}{26} \right)$   
 $= \left( \frac{6}{13}, \frac{4}{13}, \frac{3}{13} \right)$

Value of game

[For player A with  
c1-wire]

$$= \frac{6}{13} \times 1 + \frac{3}{13} \times -1 + \frac{4}{13} \times$$

$$= \frac{6}{13} - \frac{3}{13} - \frac{4}{13}$$

$$= -\frac{1}{13}$$

Type 3: Graphical method [2 or 3 or m x n games]

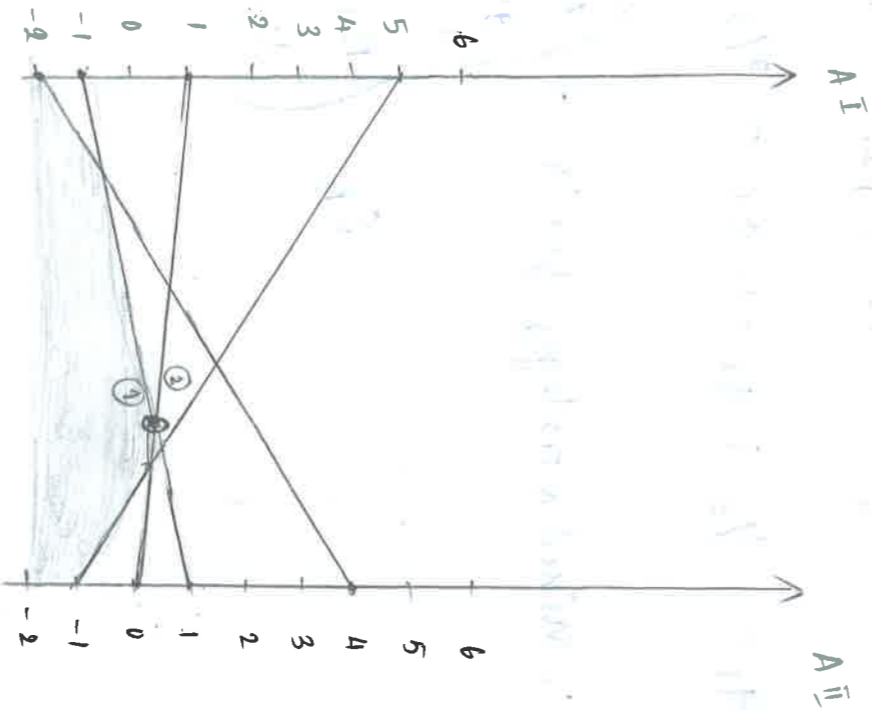
For  $2 \times 2$  payoff matrix, Player A has to reach the highest point on the lower boundary.

For  $m \times n$  games get minmax point in between the lowest point on the upper boundary.

1. Solve the following  $2 \times 4$  game graphically

$$\begin{matrix} \text{Player A} & \begin{matrix} \text{Player B} \\ \text{I} \\ \text{II} \end{matrix} \\ \begin{pmatrix} 1 & 0 & 4 & -1 \\ -1 & 1 & -2 & 5 \end{pmatrix} & \begin{matrix} A_{II} \\ A_I \end{matrix} \end{matrix}$$

Ans: Consider 2 axes, say  $A_I$  &  $A_{II}$  vertically at unit distance apart.



Max min lines (1) (2)

$$\begin{pmatrix} 1 & 0 \\ -1 & -1 \end{pmatrix}$$

Max

Min max  $\neq$  max min [Not saddle point]

ie, mixed strategy

$$\lambda = \frac{a+d}{1+1} - \frac{b+c}{1-1} = 3$$

$$\text{Value of the game} \Rightarrow V = \frac{(ad) - (bc)}{\lambda}$$

$$= \frac{1}{3}$$

$$P_1 = \frac{(1+1)}{3} = 2/3 ; P_2 = 1 - P_1 = 1/3$$

$$Q_1 = 1/3 ; Q_2 = 1 - Q_1 = 2/3$$

$$\therefore \text{Mixed strategy for } S_A = \begin{pmatrix} A_1 & A_2 \\ 2/3 & 1/3 \end{pmatrix}$$

$$S_B = \begin{pmatrix} B_1 & B_2 & B_3 & B_4 \\ 1/3 & 2/3 & 0 & 0 \end{pmatrix}$$

8) Use the notion of dominance when simplify the 89 rearranged game with the following payoffs and solving graphically.

		Player K			
		I	II	III	IV
Player L	1	18	4	6	4
	2	<del>9</del> <b>8</b>	<del>9</del> <b>13</b>	7	7
	3	11	5	17	3
	4	7	6	12	2

$4 \times 4$   
 $2 \times 2$   

 $2 \times 2$   
 $3 \times 2$ 
  
 $\max C$   
 $\min$

Soln:

$\therefore CI > CII$  omit  $CII$   
 $omit CI$

		4	6	4
	2	13	7	
	5	17	3	
	6	12	2	

$CIII > CIV$  omit  $CIV$

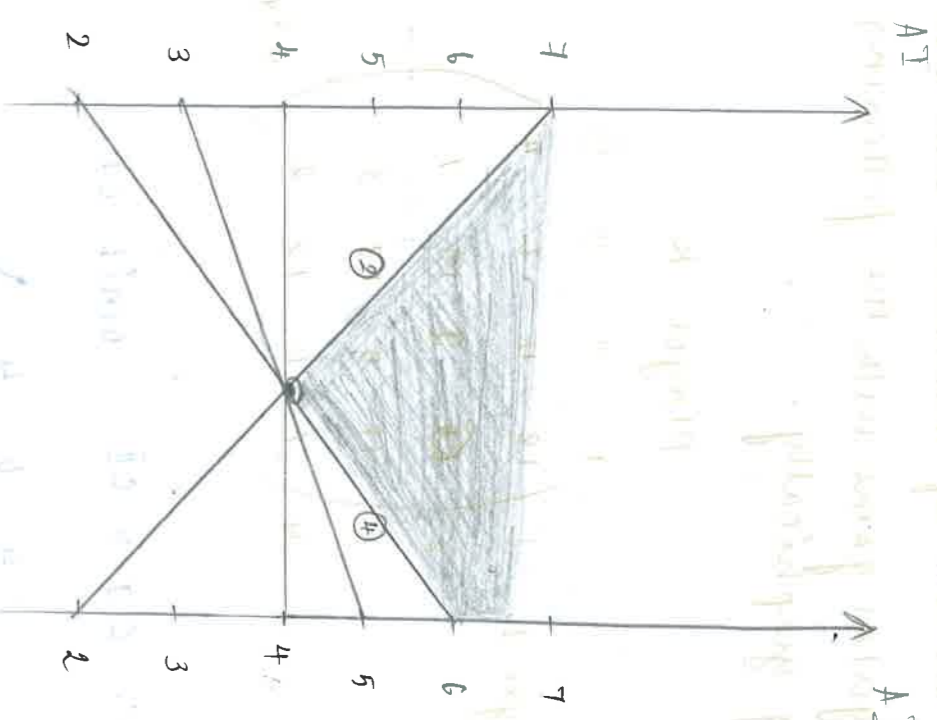
1	4	4
2	2	7
3	5	3
4	6	2

$AII$   $AI$   
 $2 \times 2$



$$P^D = \frac{1}{2} \left( \frac{1-p}{1-p} \right) = \frac{1-p}{1-p} = 1$$

$$P^D = \frac{1-p}{1-p} = 1$$



$$\begin{matrix} \text{II} & \text{IV} \\ \begin{bmatrix} 2 & 7 \\ 4 & 6 \end{bmatrix} & \begin{bmatrix} 7 & 2 \\ 2 & 2 \end{bmatrix} \\ \text{Max } (6, 7) & \text{Min } (2, 2) \end{matrix}$$

Maximin ≠ Minimax  
is mixed strategy

$$\lambda = (2+2) - (6+7) = -9$$

$$\text{Game Value } V = \frac{(2)(2) - (6)(7)}{-9} = 38/9$$

$$P_1 = \frac{2-6}{-9} = 4/9 \Rightarrow P_2 = 5/9$$

$$Q_1 = \frac{2-7}{-9} = 5/9 \Rightarrow Q_2 = 4/9$$

Mixed strategies

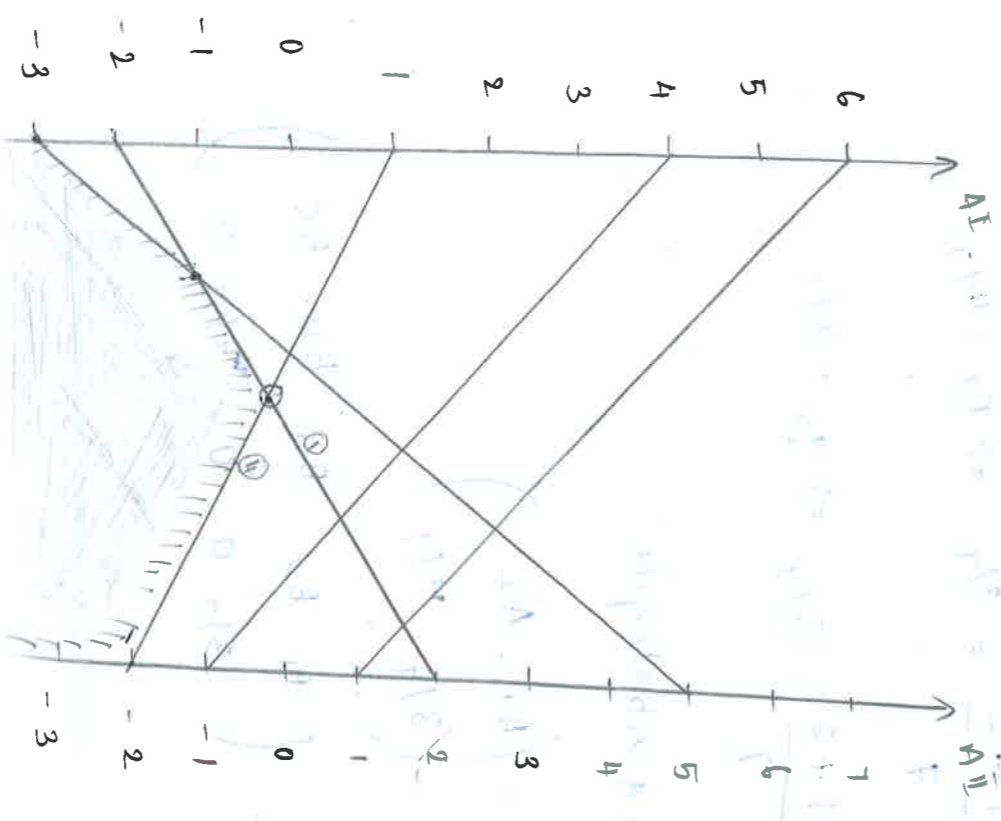
$$S_A = \begin{pmatrix} A_1 & A_2 & A_3 & A_4 \\ 0 & 4/9 & 0 & 5/9 \end{pmatrix}$$

$$S_B = \begin{pmatrix} B_1 & B_2 & B_3 & B_4 \\ 0 & 5/9 & 0 & 4/9 \end{pmatrix}$$

3. Using graphical method, solve the rectangular game, for player A vs player B.   
 2x2, lower upper

$$\begin{pmatrix} 2 & -1 & 5 & -2 \\ -2 & 4 & -3 & 1 \end{pmatrix} \begin{matrix} A_{II} \\ A_I \end{matrix}$$

considering  $A_{II}, A_I$ .





payoff matrix is

$$\begin{matrix} & \text{I} & \text{IV} \\ \text{I} & 2 & -2 \\ \text{II} & -2 & 1 \end{matrix}$$

Max 2 (I)

Minimax  $\neq$  Maximin

Mixed strategies

$$\lambda = (2+1) - (-2-2) = 7$$

$$\text{Value of the game } v = \frac{(2)(1) - (-2)(-2)}{7} = -\frac{2}{7}$$

$$P_1 = \frac{1+2}{7} = 3/7 \Rightarrow p_2 = 4/7$$

$$q_1 = \frac{1+2}{7} = 3/7 \Rightarrow q_2 = 4/7$$

Mixed strategies:

$$S_A = \begin{pmatrix} A_1 & A_2 \\ 3/7 & 4/7 \end{pmatrix}$$

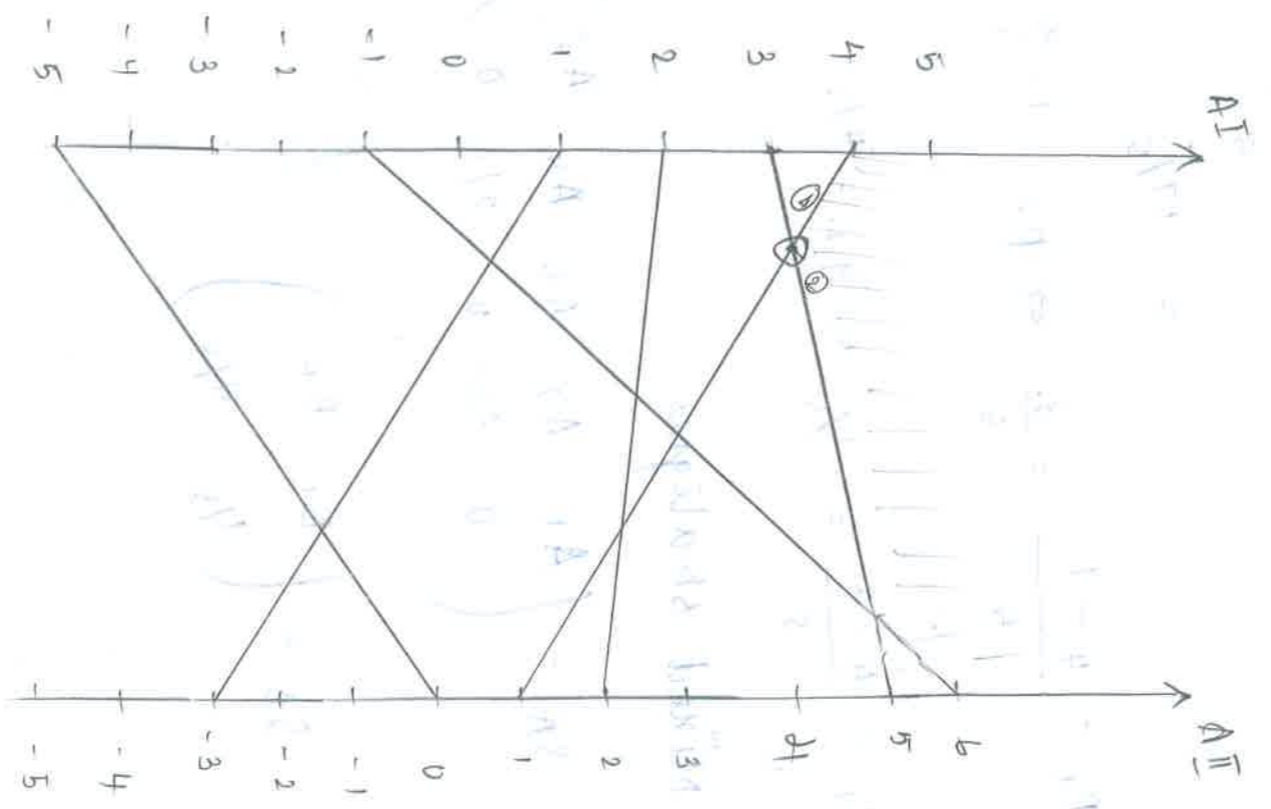
$$S_B = \begin{pmatrix} B_1 & B_2 & B_3 & B_4 & B_5 \\ 3/7 & 0 & 0 & 4/7 & 0 \end{pmatrix}$$

4. Solve the following game using graphical method

Q3

$$\begin{array}{c}
 \text{Player A} \\
 \begin{pmatrix}
 & \text{Player B} \\
 & I & II \\
 I & -3 & 1 \\
 II & 5 & 3 \\
 III & 6 & -1 \\
 IV & 1 & 4 \\
 V & 2 & 2 \\
 VI & 0 & -5
 \end{pmatrix}
 \end{array}$$

Soln  
 Uncovering AII, AII



Payoff matrix is

$$\begin{matrix} & & \text{Min} \\ & & \begin{pmatrix} 5 & 3 \\ 1 & 4 \end{pmatrix} \\ \text{Max} & \begin{pmatrix} 2 & 4 \\ 5 & 5 \end{pmatrix} & \end{matrix}$$

Minmax  $\neq$  Maxmin

$\therefore$  Mixed strategies

$$X = (5+4) - (1+3) = 5$$

$$\begin{aligned} \text{Value of game, } V &= \frac{(5)(4) - (1)(3)}{5} = \frac{20-3}{5} \\ &= 17/5 \end{aligned}$$

$$P_1 = \frac{4-1}{5} = \frac{3}{5} \Rightarrow P_2 = 1 - \frac{3}{5} = \frac{2}{5}$$

$$Q_1 = \frac{4-3}{5} = \frac{1}{5} \Rightarrow Q_2 = \frac{4}{5}$$

Mixed strategies

$$SA = \begin{pmatrix} A_1 & A_2 & A_3 & A_4 & A_5 \\ 0 & 3/5 & 0 & 2/5 & 0 \end{pmatrix}$$

$$SB = \begin{pmatrix} B_1 & B_2 \\ 1/5 & 4/5 \end{pmatrix}$$

Usually a system contains a large no. of low cost items that are increasingly liable to fail with age. Very often the failure of an item may cause a total breakdown of the system, where we require replacement of an item.

Eg: A tube or condenser in a aircraft costs little but its failure may total collapse of aircraft. A small component can bring huge failure.

Types of Replacements :

### 1. Individual Replacement :

An item is replaced immediately after it fails.

### 2. Group Replacements :

All items are replaced after particular time interval.

EX : Bridges.

1. Find the cost per period of individual replacement policy of a installation of 200 light bulbs, given the following

- i) cost of replacing an individual bulb is ₹ 3.
- ii) conditional probability of failure is given below

Week No	0	1	2	3	4
conditional probability	0	0.1	0.2	0.7	1.0

Soln:

The prob. that a bulb fails during the week.

$$P_0 = 0$$

$$P_1 = 0.1$$

$$P_2 = 0.3 - 0.1 = 0.2$$

$$P_3 = 0.7 - 0.3 = 0.4$$

$$P_4 = 1 - 0.7 = 0.3$$

$\therefore \sum P_i = 1$ , all the probabilities of higher than  $P_4$  is 0.

Let  $N_i$  be the no of replacements made.

$$N_0 = 200 \quad [\because \text{Initially all 200 bulbs}]$$

$$N_1 = N_0 P_1$$

$$= 200 \times 0.1 = 20$$

$$N_2 = N_0 P_2 + N_1 P_1$$

$$= 200 \times 0.2 + 20 \times 0.1$$

$$= 42$$

$$N_3 = N_0 P_3 + N_1 P_2 + N_2 P_1$$

$$= 200 \times 0.4 + 20 \times 0.2 + 42 \times 0.1$$

$$= 88 \quad (\because 88.2)$$

$$N_4 = N_0 P_4 + N_1 P_3 + N_2 P_2 + N_3 P_1 \quad \text{91}$$

$$= 200 \times 0.3 + 20 \times 0.4 + 42 \times 0.2 + 88 \times 0.1$$

$$= 85 \quad (\because 84.8)$$

Thus, the no of bulbs failing each week increases till 3rd week and decreases at 4th week.

$$\text{Avg life of bulbs} = \sum_{i=1}^4 i p_i = 1 \times 0.1 + 2 \times 0.2 + 3 \times 0.4 + 4 \times 0.3$$

$$= 2.9 \text{ weeks}$$

$$\therefore \text{Avg no of failure per week} = \frac{200}{2.9} = 69 \quad (\because 68.9)$$

$$\therefore \text{cost of individual replacement} = \text{Rs. } 3 \times 69$$

$$= \text{Rs. } 207 \text{ per week.}$$

Following mortality rate has been observed for a certain type of transistor.

End of week :	1	2	3	4	5	6
Prob of failure :	0.09	0.25	0.49	0.85	0.97	1.00

There are large no. of such transistors which all to be in working order. If the transistor fails in service, it costs Rs. 4 to replace. But if all the transistors replace in the same operation, it can be done only Rs. 0.80 a transistor. It is proposed to

replace all transistors at fixed intervals whether  
not they have worked out. Continue <sup>step</sup> balancing  
work out as they fail.

i) What is the best interval between group  
replacements?

ii) At what group replacement price the transistors  
put a policy of strictly individual replacement  
become preferable to the adopted policy.

Soln:

Let us assume that no. of transistors  
whose  $B = 1000$  and  $P_i$  be the probability  
of a new transistor fails  $i^{\text{th}}$  week.

$$P_1 = 0.09$$

$$P_2 = 0.25 - 0.09 = 0.16$$

$$P_3 = 0.49 - 0.25 = 0.24$$

$$P_4 = 0.85 - 0.49 = 0.36$$

$$P_5 = 0.97 - 0.85 = 0.12$$

$$P_6 = 1 - 0.97 = 0.03$$

ie, All the probabilities more than  $P_6$  must  
vanish is 0.

∴ All transistors are worked out by the  
 $6^{\text{th}}$  week.

Let  $N_i$  be the no. of Replacements  
made, when 1000 transistors are new  
initially.

ie,  $N_0 = 1000$  99

$$N_1 = N_0 P_1 = 1000 \times 0.09 = 90$$

$$N_2 = N_0 P_2 + N_1 P_1 = 1000 \times 0.16 + 90 \times 0.09$$

$$= 168$$

$$N_3 = N_0 P_3 + N_1 P_2 + N_2 P_1 = 1000 \times 0.24 + 90 \times 0.16 +$$

$$168 \times 0.09$$

$$= 269$$

$$N_4 = N_0 P_4 + N_1 P_3 + N_2 P_2 + N_3 P_1$$

$$= 1000 \times 0.36 + 90 \times 0.24 + 168 \times 0.16 + 269 \times 0.09$$

$$= 432$$

$$N_5 = N_0 P_5 + N_1 P_4 + N_2 P_3 + N_3 P_2 + N_4 P_1$$

$$= 1000 \times 0.12 + 90 \times 0.36 + 168 \times 0.24 + 269 \times 0.16 + 432 \times 0.09$$

$$= 274$$

$$N_6 = N_0 P_6 + N_1 P_5 + N_2 P_4 + N_3 P_3 + N_4 P_2 + N_5 P_1$$

$$= 1000 \times 0.03 + 90 \times 0.12 + 168 \times 0.36 + 269 \times 0.24 + 432 \times 0.16$$

$$+ 274 \times 0.09$$

$$= 259$$

$$N_7 = N_0 P_7 + N_1 P_6 + N_2 P_5 + N_3 P_4 + N_4 P_3 + N_5 P_2 + N_6 P_1$$

$$= 1000 \times 0 + 90 \times 0.03 + 168 \times 0.12 + 269 \times 0.36 + 432 \times 0.24 +$$

$$274 \times 0.16 + 259 \times 0.09$$

$$= 290$$

$\therefore$  No. of Transmitters failing each week increases till fourth week, then decreases and again increases at 7th week.



Replacement requires discontinuously

i) Individual replacement:

Avg. life of transistors =  $\sum_{i=1}^n i P_i$

=  $1P_1 + 2P_2 + 3P_3 + 4P_4 + 5P_5 + 6P_6$

=  $0.09 + 2 \times 0.16 + 3 \times 0.24 + 4 \times 0.36 + 5 \times 0.12 + 6 \times 0.03$

= 3.35

Avg. no. failure per week =  $\frac{1000}{3.35} = 299$  ( $\therefore 298.50$ )

Cost per week of individual replacement of transistors }  
 Rs =  $4 \times 299$   
 Rs: 1196/-

Under group replacement:

$\therefore$  The replacement of all 1000 balls in operation costs 4 Rs. 0.80 per bulb and individual bulbs costs Rs. 4 the total costs of replacement is

End of week	Total cost under group replacement (Rs)	Avg cost per week
-------------	---	-------------------

1.  $1000 \times 0.80 = 800$  800/1 = 800
2.  $(1000 \times 0.80) + (90 \times 4) = 1160$  1160/2 = 580
3.  $(1000 \times 0.80) + (90 \times 4) + (10 \times 4) = 1832$  1832/3 = 610.67
4.  $(1000 \times 0.80) + (90 \times 4) + (15 \times 4) + (26.9 \times 4) = 2908$  2908/4 = 727

a) Average min<sup>m</sup> cost occur

It is 101

optimal to have group replacement every 4 weeks but in individual every 4<sup>th</sup> week we need replacement. Hence according to the individual replacement is preferred.

b) let  $x$  be the price of a bulb in group replacement

then Rs.  $1196 < \frac{1000x + (4 \times 90)}{2}$

$1196 < 1000x + (4 \times 90)$

2

$1096 < 500x + 180$

$1016 < 500x$

$x \geq \frac{1016}{500}$

$x > \text{Rs. } 2.03$

3. The following mortality rates have been observed for a certain type of condensers

Week	1	2	3	4	5
------	---	---	---	---	---

% of failing	10	25	50	80	100
--------------	----	----	----	----	-----

There are 1000 condensers in use and its cost ₹ 1, replaced an individual condenser which has burnt out. If all condensers were

replaced simultaneously. It would cost ₹ 25  
 pairs per condenser. It is proposed to replace  
 all condensers at final interval whether or  
 not they have burnt out and to continue  
 replacing burnt out condensers as their faults  
 or what intervals should all the condensers replace.  
 Let  $p_i$  be the probability of failure in  $i^{\text{th}}$  week.

$$P_1 = \frac{10}{100} = 0.1$$

$$P_2 = \frac{25-10}{100} = \frac{15}{100} = 0.15$$

$$P_3 = \frac{50-25}{100} = 0.25$$

$$P_4 = \frac{80-50}{100} = 0.30$$

$$P_5 = \frac{100-80}{100} = 0.20$$

$$P_6 = P_7 = 0$$

∴ The condenser cannot survive for more  
 than 5 weeks.

Let  $N_i$   $i^{\text{th}}$  week.

$$\text{Let } N_0 = 1000$$

$$N_1 = N_0 P_1 = 1000 (0.1) = 100$$

$$N_2 = N_0 P_2 + N_1 P_1 = 1000 \times 0.15 + 100 \times 0.1 \\ = 150 + 10 = 160$$

$$N_3 = N_0 P_3 + N_1 P_2 + N_2 P_1 \\ = 1000 \times 0.25 + 100 \times 0.15 + 160 \times 0.1 \\ = 250 + 15 + 16 = 281$$

Model IV : (M/M/1) : (N/FIFO)

103

[This model is as Model II, except  $N > S$ ]

$$1. \lambda_n = \begin{cases} \lambda, & 0 \leq n \leq N \\ 0, & n > N \end{cases}$$

$$2. \mu_n = \begin{cases} n\mu, & 0 \leq n \leq S \\ s\mu, & s \leq n \end{cases}$$

$$3. P_n = \begin{cases} \frac{1}{n!} \left(\frac{\lambda}{\mu}\right)^n P_0, & 0 \leq n \leq S \\ \frac{1}{s^{n-s} s!} \left(\frac{\lambda}{\mu}\right)^n P_0, & s \leq n \leq N \end{cases}$$

$$4. P_0 = \left[ \sum_{n=0}^{s-1} \frac{1}{n!} \left(\frac{\lambda}{\mu}\right)^n + \sum_{n=s}^N \frac{1}{s^{n-s} s!} \left(\frac{\lambda}{\mu}\right)^n \right]^{-1}$$

$$5. L_q = \frac{(\lambda \rho)^s \rho}{s! (1-\rho)^2} \left[ 1 - \rho - \frac{1 - \rho^{N-s+1}}{(1-\rho) (N-s+1) \rho^{N-s}} \right] P_0$$

$$6. L_s = L_q + s - \rho \sum_{n=0}^{s-1} \frac{(\lambda - n) (s \rho)^n}{n!}$$

$$7. W_s = \frac{L_s}{\lambda}; \quad \lambda' = \lambda(1 - P_N)$$

$$8. W_q = W_s - 1/\mu$$

Queueing system :-

A queueing system is completely described by

1. Arrival Pattern (Input)
2. Service Pattern
3. Queue Discipline
4. Customer's behaviour

1. Arrival pattern (Input) ( $\lambda$  - Poisson distribution)

Queueing system in which the customer arrive in poisson fashion. Mean arrival rate is denoted by ( $\lambda$ ) and inter arrival rate is denoted by ( $1/\lambda$ )

2. Service pattern ( $\mu$  - exponential distribution)

Service time of each customer follows exponential distribution. The mean service rate is denoted by ( $\mu$ ) and inter service rate ( $1/\mu$ )

3) Queue Discipline :-

Formation of the queue, customer behaviour while waiting and the manner of chosen service, the discipline are divided into three categories they are

- 1) FCFS (FIFO)
- 2) LCFES (LIFO)
- 3) SIRD

4) Customer's behavior:

Depends on customer divided into

four categories.

i) Balking

Due to the no space, leaving queue.

ii) Rerouting

Due to server unavailability.

iii) Priorities

Requiring priorities like queues

iv) Jockeying

Jumping from one to another queue

Kendall's notation for representative queuing models.

Symbol form is  $(a|b|c) : (d|e)$

a  $\rightarrow$  arrival pattern

b  $\rightarrow$  service pattern

c  $\rightarrow$  no. of servers

d  $\rightarrow$  No. of customers

e  $\rightarrow$  Queue discipline

There are four methods of queuing models

Model I :  $(M/M/1) : (\infty / FCFS)$

$\mu$ -mean arrivals

Model II :  $(M/M/S) : (\infty / FCFS)$

Model III :  $(M/M/1) : (N / FCFS)$

Model IV :  $(M/M/S) : (N / FCFS)$

Transient and steady state: 107

The system is said to be transient state when its operating characteristics are dependent on time.

A system is said to be in steady state when behaviour of system is dependent of time.

Model I :- (M/M/1). (M/F/C/S)

① Average no. of units in the system

$L_s = \frac{\rho}{1-\rho}$  where  $\rho = \lambda/\mu < 1$  is called density of the queue.

$\lambda$  - arrival rate

$\mu$  - service rate.

② Avg length of the queue  $L_q = L_s - \lambda/\mu$

or 
$$\frac{1-\rho}{\rho^2}$$

③ Expected waiting time in the system,

$$W_s = \frac{L_s}{\lambda} \quad \text{or} \quad \frac{1}{\mu - \lambda}$$

④ waiting time in the queue,  $W_q = L_q/\lambda$  or

$$\frac{\lambda}{\mu(\mu - \lambda)}$$

⑤ P@ queue size  $\geq N = \rho^N$

⑥ Expected length of non-empty queue

$$L_{(s>0)} = \frac{\mu}{\mu - \lambda}$$

Little formula [Relation b/w  $L_s, L_q, W_s, W_q$ ]

$$1. L_s = \lambda W_s$$

$$2. W_s = \frac{1}{\mu - \lambda}$$

$$3. L_q = L_s - \frac{\lambda}{\mu}$$

$$4. W_q = W_s - \frac{1}{\mu}$$

Q1) In a railway marshaling yard, goods train arrive at a rate of 30 trains per day. Assuming that inter arrival time follows an exponential distribution. An service time is also exponential with the average of 36 min, calculate the following

i) The mean  $q$  size (line length)

ii) The probability that  $q$  size exceeds 10.

iii) If the input of the train increases to an average 33 per day, what will be the changes in (i), (ii)?

Arrival rate,  $\lambda = \frac{30}{24 \times 60} = \frac{1}{48} \text{ min}$

Service rate,  $\mu = \frac{1}{36} \text{ min}$



$$\rho = \frac{\lambda}{\mu} = \frac{\frac{1}{48}}{\frac{1}{36}} = 0.75 \text{ trains}$$

$$i) \text{KS} = \frac{\rho}{1-\rho} = \frac{0.75}{0.25} = 3 \text{ trains}$$

$$ii) P(N \geq 10) = \rho^N = (0.75)^{10} = 0.05631$$

iii) when the input increases to 33 trains/day

$$\lambda = \frac{33}{60 \times 24} = \frac{11}{480}$$

and  $\mu = \frac{1}{36}$  hrs/min

$$\rho = \frac{\lambda}{\mu} = \left( \frac{\frac{11}{480}}{\frac{1}{36}} \right) (36)$$

$$\boxed{\rho = 0.825}$$

$$\text{Now, } X_S = \frac{\rho}{1-\rho} = \frac{0.825}{1-0.825} = 4.714 \approx 5 \text{ trains}$$

And also  $P(N \geq 10)$

$$\rho^N = (0.825)^{10} = 0.146$$

② In a supermarket, the average arrival rate of a customer is 10 in every 30 min following poisson process. The average time taken by the cashier to process and calculate the customer purchase is 2.5 min following exponential distribution. what is the probability that the queue length exceeds 6 and waiting time in the supermarket?

Given:  $\lambda = \frac{10}{30}$  per min,  $\mu = \frac{1}{2.5}$  per min

$$\rho = \frac{\lambda}{\mu} = \frac{10}{30} (2.5)$$
$$= 0.8333$$

i)  $P(\text{Queue size} \geq N) = \rho^N$

ie,  $P(\text{Queue size} \geq 6) = (0.8333)^6$

$$= 0.3348$$

ii)  $W_s$  (waiting time)  $\Rightarrow W_s = \frac{1}{\mu - \lambda}$

$$= \frac{1}{\left(\frac{1}{2.5}\right) - \left(\frac{10}{30}\right)} = 14.96 \text{ min}$$

Note :-

1. Probability of 'n' units in the system,  $P_n = \rho^n (1 - \rho)$  ;  $\rho = \lambda/\mu$

2.  $P$  (waiting time in the system  $\geq t$ ) =  $\int_t^{\infty} (\mu - \lambda) e^{-(\mu - \lambda)t} dt$

3. Customers arrive at the window drive - in bank along to poisson distribution with mean 10 per hr. Service time per customer is exponential with mean 5 mins. The space in front of the window including that serviced cars can accommodate maximum of three cars. Others can wait outside the space.
- 9) What is the probability that the

arriving customer can drive directly to the space in front of the window.

(ii) What is the probability that an arriving customer can wait outside the indicated space.

(iii) How long the arriving customer is expected to wait before starting service?

Soln:-

$$\lambda = 10 \text{ per hr}; \mu = 1/5 \times 60 = 12 \text{ per hr}$$

$$\therefore \text{density, } \rho = \lambda/\mu = \frac{10}{12} = 0.8333.$$

$P(n \text{ units in the system})$

$$P_n = \rho^n (1 - \rho)$$

i) prob that an arriving customer can drive directly to the space in front of the window

$$= P_0 + P_1 + P_2$$

$$\text{where } P_0 = (1 - \rho)$$

$$P_1 = \rho (1 - \rho)$$

$$P_2 = \rho^2 (1 - \rho)$$

$$P_0 + P_1 + P_2 = (1 - \rho) (1 + \rho + \rho^2)$$

$$= (1 - 0.8333) (1 + 0.8333 + (0.8333)^2)$$

$$= 0.421$$

$$\text{ii) } = 1 - (P_0 + P_1 + P_2)$$

$$= 1 - 0.421$$

$$= 0.579.$$

iii) Avg. waiting time of a customer in the queue.

$$W_q = \frac{\lambda}{\mu(\mu - \lambda)} = \frac{10}{12(12)} = 0.417 \text{ hrs}$$

4. Arrivals at telephone booth are considered to be poisson with an average time of 10 mins b/w one arrival. The duration of phone call is assumed to be exponentially distributed in mean 3 min.

i) what is the probability that the person arriving at a booth will have to wait?

ii) A Telephone department will install several booths when convinced that an arrival expect waiting for at least 3 min for phone. How much should the flow of arrivals increase in order to justify second booth?

iii) Find the average no. of units in the system.

iv) Estimate fraction of the day that the phone will be in use.

v) what is the probability that will take more than 10 mins all together to wait for phone and complete the call?

$$\lambda = \frac{1}{10} = 0.10 \text{ min}, \mu = 1/3 = 0.33 \text{ min.}$$

Soln:-

$$i) P(W > 0) = P = \lambda/\mu = 0.3$$

$$= \frac{30}{100}$$

$$P = 0.3$$

ii) Installation of 2nd booth:

$$W_q = \frac{\lambda}{\mu(\mu - \lambda)}$$

ie,  $3 = \frac{\lambda}{\mu - \lambda}$

$$0.33(0.33 - \lambda')$$

where  $\lambda'$  is the arrival rate after installing 2<sup>nd</sup> booth.

$$3 = \lambda'$$

$$\frac{0.1089 - 0.33\lambda'}$$

$$3(0.1089 - 0.33\lambda') = \lambda'$$

$$0.3267 - 0.99\lambda' = \lambda'$$

$$0.3267 = \lambda' + 0.99\lambda'$$

$$\lambda' = \frac{0.3267}{1.99}$$

$$\lambda' = 0.164$$

$\Rightarrow \lambda' - \lambda = 0.16 - 0.10 = 0.06$  arrivals/min increases.

$$\text{iii) } L_s = \lambda W_s$$

$$W_s = \frac{1}{\mu - \lambda}$$

$$= \frac{1}{0.33 - 0.10} = 4.34$$

$$L_s = 0.10 \times 4.34$$

$$L_s = 0.43 \text{ customers}$$

(or)

$$L_s = \frac{\rho}{1 - \rho} = \frac{0.3}{1 - 0.3} = 0.43$$

iv) Refer (i)

$$\text{v) } P(W \geq 10)$$

$$= \int_{10}^{\infty} (\mu - \lambda) \cdot e^{-(\mu - \lambda)t} dt$$

$$= \int_{10}^{\infty} (0.23) e^{-(0.23)t} dt$$

$$= \int_{10}^{\infty} 0.23 e^{-(0.23)t} dt$$

$$= (0.23) \left( \frac{e^{-(0.23)t}}{0.23} \right)_{10}^{\infty}$$

$$= - \left( e^{-(0.23)10} - e^{-(0.23)\infty} \right)$$

$$= e^{-2.3} = 0.100$$

1. Length of the queue  $L_q = \frac{(\lambda/\mu)^s P_0}{s!} \cdot \frac{\rho}{(1-\rho)^2}$

where  $\rho = \frac{\lambda}{s\mu}$  and

$$P_0 = \left[ \sum_{n=0}^{s-1} \frac{(s\rho)^n}{n!} + \frac{(s\rho)^s}{s!(1-\rho)} \right]^{-1}$$

2. Length of the system  $L_s = \lambda/\mu + L_q$

3. waiting time in a queue

$$W_q = \frac{L_q}{\lambda} \quad (\text{or}) \quad \frac{1}{\lambda} \cdot \frac{\rho (s\rho)^s}{s!(1-\rho)^s} \cdot P_0$$

4. waiting time in the system

$$W_s = L_s/\lambda$$

5. The mean waiting time in the queue for those who actually wait is given by  $(W/W_0) = \frac{1}{s\mu - \lambda}$ .

Exp. length of the waiting time.

6. Probability of waiting time of the customer for service  $\left\{ P(W > 0) \right\}$

$$= \frac{\left(\frac{\lambda}{\mu}\right)^s P_0}{s!(1-\rho)} \quad ; \quad P_s = \frac{\left(\lambda/\mu\right)^s P_0}{s!}$$

$$\text{where } \rho = \frac{\lambda}{s\mu}$$

1. A telephone exchange has a long distance operation. Telephone finds that during the peak hour from a long distance call arrive in a particular hour an average rate of 15 per hr. The length of service on this calls is approximately exponentially distributed with mean length 5 mins.

a) What is the probability that the subscriber will have to wait for long distance call during peak hour of a day.

b) If the subscribers will wait and are in turn, what is the expected waiting time

Soln:

Given,

$$s = 2;$$

$$\lambda = \frac{15}{60} = \frac{1}{4} \text{ min}^{-1}$$

$$\mu = \frac{1}{5} \text{ mins}^{-1}$$

$$\rho = \frac{\lambda}{s\mu}$$

$$= \frac{1}{4 \times \frac{1}{5}} = 0.625.$$



$$P_0 = \left[ \sum_{n=0}^{s-1} \frac{(s\rho)^n}{n!} + \frac{(s\rho)^s}{s!(1-\rho)} \right]^{-1}$$

$$= \sum_{n=0}^4 \frac{(2.5/8)^n}{n!} + \frac{(2.5/8)^5}{2! \frac{(1-0.3125)}{0.375}} \Big]^{-1}$$

$$= \frac{1}{1 + (2.08) + 5/4 + (2.08)}$$

$$= 0.156$$

$$a) P(W > 0) = \left(\frac{\lambda}{\mu}\right)^s P_0$$

$$= \frac{5!(1-\rho)}{5! (1-\rho)}$$

$$= 1.5625 \times 0.156$$

$$= 2!(0.375)$$

$$= \frac{0.24375}{0.75}$$

$$= 0.325$$

$$= 0.325$$

$$b) Wq = Lq / \lambda \text{ (or) } \frac{1}{\lambda} \cdot \frac{\rho (s\rho)^s}{s!(1-\rho)^2} \cdot P_0$$

$$= 4 \cdot \left(\frac{5}{8}\right)^2 \left(\frac{5}{4}\right)^2$$

$$= \frac{4 \cdot \left(\frac{5}{8}\right)^2 \left(\frac{5}{4}\right)^2}{2!(1-0.375)^2}$$

$$= 0.156$$

$$\approx \frac{3.90625 \times 0.156}{0.28125}$$

$$= 2.166 \approx 2.167, \text{ min.}$$

2. A supermarket has 2 girls bringing up sa at the counters if the service time for each customer is exponential with mean 4 m If the people arrive in the poisson fashion 10 per hr.

a) What is the probability of having to wait for service ?

b) What is the expected % of idle time for each girl ?

c) If a customer has to wait, what is the expected length of the waiting time? [conditional probability]

Soln:-

$$s = 2 ; \lambda = \frac{10}{60} = \frac{1}{6} \text{ min}^{-1}$$

$$\mu = \frac{1}{4} \text{ min}^{-1}$$

$$\rho = \frac{\lambda}{s\mu} = \frac{\frac{1}{6}}{2 \times \frac{1}{4}}$$

$$\rho = 0.33$$

a)  $P(W > 0)$

$$P_0 = \left[ \sum_{n=0}^{s-1} \frac{(s\rho)^n}{n!} + \frac{(s\rho)^s}{s!(1-\rho)} \right]^{-1}$$

$$P_0 = \left[ \sum_{n=0}^{\infty} \frac{(2 \times 1/3)^n}{n!} + \frac{(2 \times 1/3)^2}{2! (1-0.332)} \right]^{-1}$$

$$= \frac{1}{1 + (0.332) + (2/3)}$$

$$= \frac{1}{1 + 0.332 + 0.666}$$

$$= \frac{1}{1.992} = 0.5$$

$$P(W > 0) = \frac{(\lambda/\mu)^5 P_0}{5! (1-\rho)}$$

$$= \frac{(4/6)^5 (0.5)}{2! (1-0.33)}$$

$$= 0.166$$

b) The fraction of the time, the service is busy

$$\rho = \frac{\lambda}{s\mu} = \frac{1}{3} = 0.333$$

The fraction of the time service remains idle } = 1 - \rho

$$= 1 - 0.333$$

$$= 0.667$$

$$= 67\%$$

(approx)

$$\begin{aligned}
 c) P(W > 0) &= \frac{1}{s\mu - \lambda} \\
 &= \frac{1}{(2 \cdot \frac{1}{4} - \frac{1}{2})} \\
 &= \frac{1}{\frac{3-1}{2}} \\
 &= \frac{2}{2} = 1 \\
 &= 5/2^3 \approx 8 \text{ min}
 \end{aligned}$$

3. A petrol station has two pumps. The service time follows the exponential distribution with mean 4 min and cost of arrival time for service is 10 paise per hour. Find the probability that the customer has to wait for service. What proportion of time the pump remains idle?

Soln:

$$s = 2; \quad \lambda = 10 \text{ hr}; \quad \mu = \frac{1}{4} \text{ min} \\
 = 15 \text{ hr}$$

$$\rho = \frac{\lambda}{s\mu} = \frac{10 \times 5}{2 \times 15}$$

$$\rho = 0.333$$

$$P_0 = \left[ \sum_{n=0}^{s-1} \frac{(s\rho)^n}{n!} + \frac{(s\rho)^s}{s!(1-\rho)} \right]^{-1}$$

$$= \left[ \sum_{n=0}^{\infty} \frac{(2 \times 0.03)^n}{n!} + \frac{(2 \times 0.03)^2}{2! \cdot 0.667} \right]^{-1}$$

$$= \left[ \frac{1}{1 + 2.666 + 0.5335} \right]$$

$$= \frac{1}{2.002}$$

$$P_0 = 0.499 \approx 0.5$$

$$a) P(W > 0) = (\lambda / \mu)^3 P_0$$

$$= \frac{5 / (1 - P)}$$

$$= \left( \frac{18}{15} \right)^2 \cdot 0.5$$

$$= 2 / 0.667$$

$$= 0.222$$

$$\frac{1.334}{1.334}$$

$$= 0.167$$

b) The fraction of time the service is busy.

$$\rho = \frac{\lambda}{s\mu} = \frac{10}{15 \times 2} = \frac{1}{3} = 0.333$$

The fraction of time the remains idle } = 1 - \rho

$$= 1 - 0.333$$

$$= 0.667$$

$$= 67\%$$

(approx)

Model III: (M/M/1): (N<sup>Y</sup>FCFS)

1. The probability of the system is empty  $P_0 = \frac{1-\rho}{1-\rho^{N+1}}$

No. of  
cust

where  $\rho = \lambda/\mu$

2. The system with 'n' no. of customers

$$P_n = \frac{1-\rho}{1-\rho^{N+1}} \cdot \rho^n \quad ; n = 0 \text{ to } N.$$

3. Length of the system,  $L_s = P_0 \sum_{n=0}^N n P_n$

4. Length of the queue,  $L_q = L_s - \lambda/\mu$

5. Waiting time in the system  $W_s = L_s/\lambda$

6. Waiting time in the queue,  $W_q = L_q/\lambda$

1. If for a period of 2 hours in a day (8-10 AM) trains arrive the yard every 20 mins, but service time continues to remain 36 mins. Then calculate for this period.

a) The probability that the yard is empty

b) Average queue length, assuming that capacity of yard is 4 trains only.

1.7

Solu :

$$N = 4; \quad \lambda = \frac{1}{20} \text{ min}^{-1}; \quad \mu = \frac{1}{36} \text{ min}^{-1}$$

123

$$\rho = \lambda/\mu = \frac{1}{20} \times \frac{36}{1}$$

$$\boxed{\rho = 1.8}$$

a) The probability of good is empty.

$$P_0 = \frac{1 - \rho}{1 - \rho^{N+1}} = \frac{1 - 1.8}{1 - (1.8)^5}$$

$$= \frac{1 - 1.8}{1 - 17.8}$$

$$P_0 = 0.04$$

b) Average queue length, (or) length of system

$$L_s = P_0 \sum_{n=0}^N \rho^n$$

$$= 0.04 [0 + 1.8 + 6.48 + 17.49 + 41.99]$$

$$= 0.04 [67.76]$$

$$= 2.7 \approx 3 \text{ trains}$$

2.

A Barber shop has space to accommodate only 10 customers. It can service only one person at a time. If a customer comes to his shop and find it's full, he goes to the next shop and comes randomly arrive at an average rate  $\lambda = 10$  per hour and the barber's

service time is negative Exponential with an average of  $1/\mu = 5$  min per customer. Find a shop is empty, and the shop with 5 customers

soln:  $N = 10$ ;  $\lambda = 10$  hrs  $\mu = 1/5$  min  
 $= \frac{10}{60} = 1/6$  min

$$P_0 = \frac{1 - \rho}{1 - \rho^{N+1}}$$

$$\rho = \lambda / \mu = \frac{5}{6} = 0.83$$

$$P_0 = 0.83$$

$$P_0 = \frac{1 - 0.83}{1 - (0.83)^{11}} = \frac{0.17}{0.87}$$

$$P_0 = 0.195$$

$$P_5 = \left( \frac{1 - \rho}{1 - \rho^{N+1}} \right) \rho^5$$

$$= (0.195) (0.83)^5 = 0.195 \times 0.393$$

$$P_5 = 0.076$$



A car park contains 5 cars the arrival of cars is poisson at a mean rate of 10 per hr. The length of time each car spends in the car park is negative exponential distribution with mean of 2 hr. How many cars are in the car park on average.

Soln:

$$N = 5, \lambda = \frac{10}{60} = \frac{1}{6} \text{ min}^{-1}$$

$$\mu = \frac{2}{2 \times 60} = \frac{1}{120} \text{ min}^{-1}$$

$$\rho = \lambda / \mu$$

$$= \frac{1}{6} \times \frac{120}{1} = 20$$

$$\rho = 20$$

$$P_0 = \frac{1 - \rho}{1 - \rho^{N+1}}$$

$$= \frac{1 - 20}{1 - (20)^6}$$

$$= \frac{1 - 20}{1 - 64000000}$$

$$= 2.968 \times 10^{-7}$$

$$= 0.0000002968$$

The cars in the car park on average }  
Avg. length

$$L_s = P_0 \sum_{n=0}^N n \rho^n$$

$$\begin{aligned}
 L_s &= P_0 \sum_{n=0}^N n e^{-\lambda} \\
 &= (2.962 \times 10^{-7}) \sum_{n=0}^5 n (20)^n \\
 &= (2.962 \times 10^{-7}) [0 + 20 + 2 \times 400 + 3 \times (20)^3 + 4 \times (20)^4 + 5 \times (20)^5] \\
 &= (2.962 \times 10^{-7}) \\
 &= 4.9 \approx 5 \text{ approx.}
 \end{aligned}$$

4. In a Railway marshalling yard where the goods train arrive at the rate of 30 trains per day. Assume that interval arrival time follows an exponential distribution at the service time is also to be assumed as exponential with mean of 36 min. calculate
- The probability that the yard is empty.
  - The average queue length assuming that line capacity of the yard is 9 trains.

soln

$$N = 9, \lambda = \frac{30}{24 \times 60} = \frac{1}{48} \text{ min}$$

$$\mu = \frac{1}{36} \text{ min}$$

$$\rho = \frac{36}{48} = \frac{3}{4}$$

$$C = 0.75$$

$$a) P_0 = 1 - \rho = 1 - 0.75 = 0.25$$

$$\frac{1 - \rho^{N+1}}{1 - \rho} = \frac{1 - (0.75)^{10}}{1 - 0.75} = \frac{0.25}{0.25}$$

$$P_0 = 0.265$$

b) Avg. Queue Length

$$L_s = P_0 \sum_{n=0}^N n \rho^n = (0.265) \sum_{n=0}^9 n (0.75)^n$$

$$= 0.265 [0 + 0.75 + 2(0.75)^2 + 3(0.75)^3 + 4(0.75)^4 + 5(0.75)^5 + 6(0.75)^6 + 7(0.75)^7 + 8(0.75)^8 + 9(0.75)^9]$$

$$= 0.265 [0.75 + 1.125 + 1.265 + 1.265 + 1.186 + 1.067 + 0.934 + 0.800 + 0.675]$$

$$= 0.265 \times 9.067$$

$$L_s = 2.4$$

- 0.75
- 1.125
- 1.265
- 1.265
- 1.186
- 1.067
- 0.934
- 0.800
- 0.675

Handwritten notes and calculations on the left side of the page, including a boxed answer  $L_s = 2.4$ .

Model - IV:

1. A barber shop has 2 barbers and 3 chairs for customers. Assume that the customers arrive in poisson fashion at a rate of 5 per hour. Each barber services customers according to an exponential distribution with mean 15 mins. Further if a customer arrives and there are no empty chairs in the shop, we will leave the shop? what is the expected no of customers in the shop?

soln:

$$S = 2, N = 3, \lambda = \frac{5}{60} = \frac{1}{12} \text{ min}; \mu = \frac{1}{15} \text{ min}$$

$$\lambda/\mu = \frac{15}{12} = 5/4$$

$$\rho = \lambda/S\mu = \frac{5}{2 \times 4} = \frac{5}{8} = 0.625.$$

$$P_0 = \left[ \sum_{n=0}^1 \frac{1}{n!} \left(\frac{\lambda}{\mu}\right)^n + \sum_{n=2}^3 \frac{1}{2^{n-2}} \cdot \frac{1}{2!} \left(1 + \left(\frac{5}{4}\right)\right) + \left(\frac{1}{2!} \left(\frac{5}{4}\right)^2 + \frac{1}{2 \cdot 2!} \left(\frac{5}{4}\right)^3\right) \right]$$

$$P_0 = 0.28$$

$$\text{and } L_q = \frac{[2 \times (0.625)]^2 (0.625)}{2! (1 - 0.625)^2} \left[ 1 - (0.625) \right]$$

(1 - 0.625) (0.625)

(0.28)

$$= 0.138$$

$$1S = 1q + s - p_0 \sum_{n=0}^{s-1} \frac{(s-n) (s p)^n}{n!}$$
$$= -0.138 + (2) - 0.28 \left[ (2) + 2(0.625) \right]$$

2m

Simulation :

Simulation is a representation of a system model that has designed characteristics of reality in order to produce the actual operation.

EX: Testing and hair craft model.  
Planetarium

NOTE :

Monte - Carlo method is a simulation technique in which statistical distribution functions are created by using a series of random numbers. By Monte - Carlo method we can obtain the solution of nearest approach [ Not optimal ]

1. An automobile production line turns out about 100 cars a day. But deviation occurs owing to many causes. The production is more accurately described by the probability distribution given below.

Production/day	Probability	Prod/day	Probability
95	0.03	101	0.15
96	0.05	102	0.10
97	0.07	103	0.07
98	0.10	104	0.05
99	0.15	105	0.03
100	0.20		

Finished unit are transported across the way. If the ferry has space for only 10 cars, what will be the average no. of cars waiting to be shipped. And what will be the average no. of empty space on the ship.

soln: The tag-numbers are established in the table below.

Prod/day	Prob	Cumulative	Tag-number
95	0.03	0.03	00-02
96	0.05	0.08	03-07
97	0.07	0.15	08-14
98	0.10	0.25	15-24
99	0.15	0.40	25-39
100	0.20	0.60	40-59
101	0.15	0.75	60-74
102	0.10	0.85	75-84

103	0.07	0.92	85-91	
104	0.05	0.97	92-96	
105	0.03	1.00	97-99	

The simulated production of cars for the next 15 days is given in the following table.

Day	Random Number	Prod/day	No. of cars	No. of empty space
1.	97	105	4	6
2.	02	95	4	6
3.	80	102	1	6
4.	66	101	1	6
5.	96	104	3	6
6.	55	100	1	6
7.	50	100	1	6
8.	29	99	1	6
9.	58	100	1	6
10.	51	100	1	6
11.	04	96	1	6
12.	86	103	2	5
13.	24	98	1	5
14.	39	99	1	5
15.	47	100	1	5
Total			10	23

i) Avg no. of cars waiting to be shipped

$$= \frac{10}{15} = 0.67 \text{ per day}$$

ii) Avg. no. of empty spaces on the ship =  $\frac{23}{15}$   
 $= 1.53 \text{ per day}$

Poisson distribution:

Q11 Mean = 5, then generate 20 days of sales by Monte Carlo method. The probability for sales

$$P(X=r) = \frac{e^{-\lambda} \lambda^r}{r!} \quad \lambda = 0, 1, 2, \dots, \infty$$

$$P(X=5) = \frac{e^{-5} \cdot 5^r}{r!} \quad [ \lambda = \text{mean} = 5 ]$$

$\lambda$	probability	cumulative probability	Tag-number
0	0.006	0.006 $\approx$ 0.01	00-00
1	0.08	0.086 $\approx$ 0.09	01-03
2	0.08	0.176 $\approx$ 0.18	04-11
3	0.14	0.256 $\approx$ 0.26	12-29
4	0.17	0.426 $\approx$ 0.43	30-39
5	0.17	0.596 $\approx$ 0.60	40-59
6	0.14	0.742 $\approx$ 0.75	60-69
7	0.10	0.842 $\approx$ 0.85	70-79
8	0.06	0.902 $\approx$ 0.91	80-89



9.	0.003	0.932 $\approx$ 0.9	90-90
10.	0.018	0.95 $\approx$ 0.95	91-94
11.	0.008	0.958 $\approx$ 0.96	95-95
12.	0.003	0.961 $\approx$ 0	95-95



## Inventory Models

Inventory may be defined as the stock of goods, commodities, or other economic resources that are stored and reserved for markets and efficiently running of business affairs.

Reasoning for maintaining Inventories:

1. It helps in smooth and efficient running of the businesses.
2. It provides adequate service to the customer.
3. It reduces the possibility of duplication of orders.
4. It acts as a buffer stocks when raw materials are received late and scrap rejection are too many.
5. Takes Advantages of price and Discounts by bulk purchasing.

Inventory costs:

There are four categories of Inventory costs.

1. Item (production or purchase) cost.
2. Carrying or Holding cost ( $C_h$ )

3. Shortage cost ( $C_2$ ) :  
4. Ordering (or) setup cost ( $C_3$ ) :

Item cost :

Cost associated with an item whether it is manufactured or purchased.

$C_1$  :

Cost of holding the unit of stock in inventory in unit time, is known as holding cost.

It includes storage expenses, interest on capital, insurance and taxes, security, damage etc...

Shortage cost or stock out cost ( $C_2$ ) :

The penalty cost that are included as a result out of stock.

Ordering or setup cost ( $C_3$ ) :

Its associated with obtaining goods through purchasing, manufacturing before starting production.



Economic ordered quantity (EOQ) :

As the quantity ordered [lot size] decreases, but ordering cost increases.

The economic ordered quantity (EOQ) decreases.

is that the size of order which minimize total of carrying & ordering cost of inventory.

### Types of Inventory models :

- 1) Deterministic Inventory model.
- 2) Probabilistic Inventory model.

### Deterministic Inventory model (Economic lot size model)

There are 4 models :

- MODEL I : Purchasing model with no shortage  
" II : Manufacturing model with no shortage

MODEL III : Purchasing model with shortages.

MODEL IV : Manufacturing model with shortages.

MODEL I : Purchasing model with no shortages

The assumptions for this model is as follows

- i) Demand rate is uniform (CR)
  - ii) Production rate is infinite (CR)
  - iii) Shortages are not allowed.
  - iv) Lead time is known exactly or '0'.
- [The goods available to users]

Formulae:

101

1. Optimum no of orders placed per year;  $N = \frac{R}{q_0}$

$$= \sqrt{\frac{RC_1}{2C_3}}$$

R - uniform demand rate

$q_0 (q^*)$  - Economic order quantity (EOQ).

$C_1$  - Holding cost

$C_3$  - ordering cost.

2. Optimum length of time b/w consecutive orders

$$t_0 = \frac{q_0}{R} = \sqrt{\frac{2C_3}{RC_1}}$$

3. Minimum total amount inventory cost,

$$C_0 = \sqrt{2RC_1C_3}$$

4. EOQ (Optimum lot size)

$$q_0 = \sqrt{\frac{2RC_3}{C_1}}$$

5. Average Inventory carrying cost =  $\frac{1}{2} q_0 C_1$ .

6. Total ordering cost =  $R/q_0 C_3$ .

7. Total annual cost of the existing demand

3. ~~Annual demand~~ Price  $\times$  Qty  $\times$  no. of quantities

8. optimum cost =  $(R \times \text{price/unit}) + \sqrt{2C_1C_3R}$

Q. This annual demand of item is 3200 units. The unit cost is rupees 6/- and inventory carrying cost 25% per annum. If the cost of procurement is Rs 1500 per order.

- ii) No. of orders per year
- iii) Time b/w two consecutive orders.
- iv) optimum cost.

Soln: Given: Annual demand = 3200 units

Demand (R) = 3200

Carrying cost (C1) =  $C \times I = 6 \times \frac{Q}{2} = 3Q$

Ordering cost (C3) = 1500

i) EOQ

$EOQ = \sqrt{\frac{2 \times 3200 \times 1500}{1.5}} = 800$  units

ii)  $N = \frac{R}{Q} = \frac{3200}{800} = 4$

iii) Time b/w two consecutive orders.

109

$$t_0 = \frac{q_0}{R(11.5)}$$

$$= \frac{800}{82000 \times 11.5} = \frac{1}{115} = 0.25 \text{ years.}$$

[3 months].

iv) optimum cost.

$$= (R \times \text{price/unit}) + \sqrt{2C_1 C_3 R}$$

$$= 192000 + 12000$$

$$= \text{Rs. } 204000/-$$

2. The demand rate of particular is 12,000 units. The set up is Rs. 350 per annum.

Soln: Given,  $R = 12,000$  per year;

$$C_1 = 0.10 \text{ per month;}$$

$$C_3 = \text{Rs. } 350 \text{ per annum;}$$

$$= 0.20 \times 12$$

$$= \text{Rs. } 2.4 \text{ per year.}$$

$$i) \text{ optimum run size, } q_0 = \sqrt{\frac{2R C_3}{C_1}}$$

$$= \sqrt{\frac{2(1200)(350)}{(2.4)A}}$$

$$= \text{Rs. } 1870.82$$

ii) optimum scheduling period,  $T_0 = 20/R$

$$= \frac{1871}{12,000} \text{ per year}$$

$$\frac{15.59 \text{ months}}{12,000 \text{ units}}$$

$$= 1.871 = 1.9 \text{ months}$$

iii) Total inventory cost,  $TC = \sqrt{2RQc_3}$

$$= \sqrt{\frac{2 \times 1200 \times 2.4 \times 350}{}}$$

$$= 4489.9$$

$$\text{Annual requirement for Q model is}$$

3000 units. The ordering cost is ₹ 100 per order

The cost per unit is ₹ 10. Carrying cost per

year is 30% of the unit cost.

a) Find EOQ.

b) By using better organizational methods



The ordering cost per order is brought down to ₹ 80 per order. But the same quantity has determined above were ordered.

If a new EOQ is found by using the ordering cost has 80 ₹, what would be further savings in cost?

Given  $R = 3000$  units/year,  $C_1 = C \times I$   
 $= 10 \times \frac{30}{100} = 3$  per unit/yr.

$C_3 = Rs. 100$  per order

a) optimal lot size (EOQ)  $Q_0 = \sqrt{\frac{2RC_3}{C_1}}$

$$= \sqrt{\frac{2(3000)(100)}{3}}$$

$$= 447 \text{ units.}$$

Total inventory cost  $= \sqrt{12RC_3C_1}$

$$= \sqrt{2 \times 3000 \times 3 \times 100}$$

$$= ₹ 1342$$

b)  $R = 3000$  unit/yr,  $C_1 = 3$  per unit/yr  
 $C_3 = Rs. 80$  per order

optimal lot size  $Q_0 = \sqrt{\frac{2RC_3}{C_1}}$

$$= \sqrt{\frac{2 \times 3000 \times 80}{3}}$$

$$= 400 \text{ units/order.}$$

$$\text{Total inventory cost} = \frac{R}{q_0} C_3 + \frac{q_0}{2} C_1$$

$$= \frac{30000}{400} \times 100 + \frac{400}{2} \times 3$$

$$= \frac{30 \times 100}{4} + 200 \times 3$$

$$= 30 \times 25 + 600$$

$$= \text{Rs. } 1350$$

Net change in the total

$$\text{cost (or) saving} = 1350 - 1342$$

$$\text{Saving in cost} = \text{Rs. } 8 \text{ (0.06\%)}.$$

Model II: Manufacturing model with no shortages

∴ production rate  $k >$  Demand rate  $R$

Characteristics:

$$i) \text{ EOQ (optimum lot size), } q_0 = \sqrt{\frac{2RC_3}{C_1}}$$

$$ii) \text{ optimum length of the production run, } t_0 = \frac{q_0}{R}$$

$$iii) \text{ optimum no of production run/year, } N = \frac{R}{q_0}$$

$$iv) \text{ Total minimum cost, } C_0 = \sqrt{2RC_1C_3} \sqrt{\frac{k-R}{k}}$$

$$v) \text{ Maximum inventory} = \frac{q_0}{k} (k-R)$$

$$vi) \text{ Time of manufacture} = q_0/k$$

1. The Demand Rate of an item in a company is 18000 units per year. The company can produce at a rate of 3000 per month. The set up cost is rupees 500 per order. The holding cost per unit per month is ₹ 0.15. Calculate

- i) Optimum manufacturing quantity
- ii) Maximum Inventory
- iii)
- iv) No. of orders per year
- v) Time of manufacture
- vi) Optimal annual cost if the lot of item is 22 per unit.

Soln:  
 Demand rate,  $R = \text{Rs. } \frac{18000}{12}$  per unit/yr ( $M \rightarrow Y \div 12$ )  
 $Y \rightarrow M \times 12$   
 Prod. rate  $k = 3000$  units/month

$C_1 = \text{Rs. } 0.15$  units/month  
 $C_3 = \text{Rs. } 500$  / order.

i) optimum quantity,  $Q_0 = \sqrt{\frac{2RLC_3}{C_1}} \cdot \sqrt{\frac{k}{k-R}}$

$$= \sqrt{\frac{2 \times \frac{18000}{12} \times 500}{0.15}} \cdot \sqrt{\frac{3000}{3000-1200}}$$

$= 4471$  units

10,000  
3/6 2-27

$$ii) \text{Max. Inventory} = \frac{q_0}{K} \quad (K-R)$$

$$= \frac{4471}{3000} (3000 - 1500)$$

$$= 2236.$$

$$iii) \text{Time b/w orders, } t_0 = \frac{q_0}{R}$$

$$= \frac{4471}{1500} = 2.98$$

$$iv) \text{The no. of orders/year } N = R/q_0 = \frac{18000}{4471} = 4$$

$$v) \text{The time of manufacture} = \frac{q_0}{K} = \frac{4471}{3000}$$

$$= 1.49$$

$$vi) \text{The optimum annual cost} = (R \times C) + \sqrt{2Rq_0c_3}$$

$$= (2 \times 18000) + \sqrt{2(18000)(0.15)(500)} \sqrt{\frac{3000-1500}{3000}}$$

$$= 33000$$

2. A company has a demand of 12,000 units per year for an item and it can produce

2000 items per month. The setup cost ₹

400 ₹, holding cost per unit per month

is 10%. Find the optimum lot size,  $Q_0$

Max inventory, manufacturing time,

$$R = 12000 \text{ units/yr.}$$

$$K = 2000 \text{ units/Month}$$

$$= 24000 \text{ per year.}$$

Soln:

$$C_3 = ₹ 400$$

$$C_1 = ₹ 0.15 \text{ per unit/month}$$

$$= ₹ 1.8 \text{ per unit/yr.}$$

i) optimum lot size (EOQ)  $Q_0 =$

$$= \sqrt{\frac{2RC_3}{C_1}} \sqrt{\frac{k}{k-R}}$$

$$= \sqrt{\frac{2(12000)(400)}{1.8}} \sqrt{\frac{24000}{24000-12000}}$$

$$= 3265.5 \approx 3266 \text{ units/lot}$$

ii) Max. inventory  $= \frac{Q_0}{k} (k-R) Q_0$

$$= \frac{3266}{24000} (24000 - 12000) \times 3266$$

$$= 1633 \text{ units}$$

iii) Many arriving time  $= \frac{Q_0}{k}$

$$= \frac{3266}{24000}$$

$$= 0.136 \text{ years}$$

$$= 49.64 \text{ days}$$

$$\approx 50 \text{ days}$$

iv) time  $t_0 = \frac{Q_0}{k} = \frac{3266}{24000} = 0.136 \text{ years} \approx 49.64 \text{ days}$

$$\approx 99.2 \text{ days}$$

3) An item is produced at the rate of 50 items per day. The demand occurs at the rate of 25 items per day. If the set up cost is Rs. 100 per month run. Find holding cost 0.01 per unit of item per day. Find the economic lot size run, assuming that the shortage are not permitted. Find the time of cycle and minimum cost for 1 run.

Soln:  $R = 25$  items/day

$K = 50$  items/day

$C_3 = ₹ 100$ /run

$C_1 = ₹ 0.01$  per unit/day

i) optimum lot size  $Q_0 =$

$$Q_0 = \sqrt{\frac{2RC_3}{C_1}} \sqrt{\frac{K}{K-R}}$$

$$= \sqrt{\frac{2(25)(100)}{0.01}} \sqrt{\frac{50}{25}}$$

$$= 999.8$$

$$\approx 1000 \text{ units}$$

ii) time of cycle  $t_0 = \frac{Q_0}{R}$

$$= \frac{1000}{25} = 40 \text{ days}$$

iii) Minimum cost per cycle,  $EOQ = \sqrt{\frac{2RC_1}{C_2}}$

$$= \sqrt{\frac{2 \times 25 \times 0.01 \times 100}{50 - 25}}$$

$$= \sqrt{50 \times 0.01 \times 100}$$

$$= 7.07 \times 0.707$$

$$= 4.89$$

$$\approx ₹ 5/-$$

Min cost per unit = ₹ 5 x 40

$$= ₹ 2000/-$$

Model III: Purchasing model with shortage :-

$$1. \quad EOQ, q_0 = \sqrt{\frac{2c_1 R}{c_1 + c_2} \left( \frac{c_1 + c_2}{c_2} \right)} ; \quad c_2 = \text{shortage cost.}$$

$$2. \quad \text{Period, } t_0 = q_0 / R$$

$$3. \quad \text{No. of orders, } N = R/q_0$$

$$4. \quad \text{Minimum cost, } EO = \sqrt{2c_1 c_2 R} \sqrt{\frac{c_2}{c_1 + c_2}}$$

$$5. \quad \text{No. of strategies} = q_0 \left( \frac{c_1}{c_1 + c_2} \right)$$

$$\text{Max. back order} = q_0 - q_0 \left( \frac{c_1}{c_1 + c_2} \right) = \frac{c_2}{c_1 + c_2}$$

6. Total cost the period

$$= C \times R + \sqrt{2RC_3C_2} \sqrt{\frac{C_2}{C_1+C_2}}$$

Q2 The demand of an item is 18,000 units per year. The holding cost is Rs. 1.20 per unit time, and the cost of shortage is Rs. 5/-

Soln:

R = 18000 units/yr ;  $C_1 = ₹ 1.20$  per unit

$C_2 = ₹ 5$  ;  $C_3 = ₹ 400$

i) EOQ,  $q_0 = \sqrt{\frac{2C_3R}{C_1} \left( \frac{C_1+C_2}{C_2} \right)}$

$$= \sqrt{\frac{2(400)(18000)}{(1.2)} \left( \frac{(1.2+5)}{5} \right)}$$

= 3857 units

ii) optimum period  $t_0 = \frac{q_0}{R} = \frac{3857}{18000} = 0.2142$

iii) The number of order per year  $N = \frac{R}{q_0}$

$$= \frac{18000}{3857}$$

$$= 4.66$$

$$= 4.67$$



2) The demand for an item is ₹12000 per year and shortage <sup>unit</sup> ~~known~~ and carrying cost is .15 holding cost is ₹ 20 per year. Determine, the no of orders per year the optimum total yearly cost. The cost of placing 1 order is ₹ 6000. The cost of one shortage is ₹ 100 per year.

Sol:

$$R = 12000 \text{ per/year}$$

$$C_1 = ₹ 20 \text{ per unit/year}$$

$$C_2 = ₹ 100 / \text{year}$$

$$C_3 = ₹ 6000$$

$$EOQ, q_0 = \sqrt{\frac{2 C_3 R}{C_1} \left( \frac{C_1 + C_2}{C_2} \right)}$$

$$= \sqrt{\frac{2 (6000) (12000)}{20} \left( \frac{20 + 100}{100} \right)}$$

$$= 2939 \text{ units}$$

$$i) \text{ NO of orders/year, } N = \frac{R}{q_0} = \frac{12000}{2939} = 4.08 \text{ order}$$

$$ii) \text{ NO of Shortages} = q_0 \times \left( \frac{C_1}{C_1 + C_2} \right)$$

$$= (2939) \left( \frac{20}{20 + 100} \right)$$

$$= 489.83$$

$$\approx 490$$

$$\approx 490$$

$$\text{(ii) Total yearly cost} = C \times R + \sqrt{2RC_1C_3} \sqrt{\frac{C_2}{C_1+C_2}}$$

$$= 15 \times 12000 + \sqrt{2(12000)(20)(6000)}$$

$$= 180000 + \sqrt{288000000}$$

$$= ₹ 228989$$

Ans: ₹ 228989

③ Given following data from an unit of an item from demand instantaneously delivery time of shortage. Annual demand = 800 unit, cost of an item = ₹ 40, Order cost = ₹ 800, Inventory carrying cost = 40%. Shortage = ₹ stock out cost). Find

- i) Min n order qty. (EOQ)
- ii) Max no of backorder shortage
- iii) Total annual cost

$$R = 800 \text{ units}$$

$$C_3 = ₹ 800$$

$$C_1 = 40 \times \frac{40}{100}$$

$$C_2 = ₹ 16$$

$$C_2 = ₹ 10$$

i)  $q_0 = \sqrt{\frac{2RC_3}{C_1}} \sqrt{\frac{C_1+C_2}{C_2}}$

ii)  $q_0 \times \left( \frac{C_1}{C_1+C_2} \right)$

iii)  $l_0 = q_0/r$

iv) Total annual cost =  $C \times R + \sqrt{\frac{2RC_3}{C_2}} \sqrt{\frac{C_2}{C_1+C_2}}$